1. Guidance

Overview

Note on entering information into this template

Throughout the template, cells which are open for input have a yellow background and those that are pre-populated have a grey background, as below:

Data needs inputting in the cell

Pre-populated cells

Note on viewing the sheets optimally

For a more optimal view each of the sheets and in particular the drop down lists clearly on screen, please change the zoom level between 90% - 100%. Most drop downs are also available to view as lists within the relevant sheet or in the guidance sheet for readability if required.

The details of each sheet within the template are outlined below.

Checklist (click to go to Checklist, included in the Cover sheet)

- 1. This section helps identify the data fields that have not been completed. All fields that appear as incomplete should be complete before sending to the Better Care Support Team.
- 2. It is sectioned out by sheet name and contains the description of the information required, cell reference for the question and the 'checker' column which updates automatically as questions within each sheet are completed.
- 3. The checker column will appear 'Red' and contain the word 'No' if the information has not been completed. Clicking on the corresponding 'Cell Reference' column will link to the incomplete cell for completion. Once completed the checker column will change to 'Green' and contain the word 'Yes'
- 4. The 'sheet completed' cell will update when all 'checker' values for the sheet are green containing the word 'Yes'.
- 5. Once the checker column contains all cells marked 'Yes' the 'Incomplete Template' cell (below the title) will change to 'Complete Template'.
- 6. Please ensure that all boxes on the checklist are green before submission.

2. Cover (click to go to sheet)

- 1. The cover sheet provides essential information on the area for which the template is being completed, contacts and sign off.
- 2. Question completion tracks the number of questions that have been completed; when all the questions in each section of the template have been completed the cell will turn green. Only when all cells are green should the template be sent to england.bettercaresupport@nhs.net
- 3. Please note that in line with fair processing of personal data we collect email addresses to communicate with key individuals from the local areas for various purposes relating to the delivery of the BCF plans including plan development, assurance, approval and provision of support.

We remove these addresses from the supplied templates when they are collated and delete them when they are no longer needed.

Please let us know if any of the submitted contact information changes during the BCF planning cycle so we are able to communicate with the right people in a timely manner.

4. Strategic Narrative (click to go to sheet)

This section of the template should set out the agreed approach locally to integration of health & social care. The narratives should focus on updating existing plans, and changes since integration plans were set out until 2020 rather than reiterating them and can be short. Word limits have been applied to each section and these are indicated on the worksheet.

- 1. Approach to integrating care around the person. This should set out your approach to integrating health and social care around the people, particularly those with long term health and care needs. This should highlight developments since 2017 and cover areas such as prevention.
- 2 i. Approach to integrating services at HWB level (including any arrangements at neighbourhood level where relevant). This should set out the agreed approach and services that will be commissioned through the BCF. Where schemes are new or approaches locally have changed, you should set out a short rationale.
- 2 ii. DFG and wider services. This should describe your approach to integration and joint commissioning/delivery with wider services. In all cases this should include housing, and a short narrative on use of the DFG to support people with care needs to remain independent through adaptations or other capital expenditure on their homes. This should include any discretionary use of the DFG.
- 3. How your BCF plan and other local plans align with the wider system and support integrated approaches. Examples may include the read across to the STP (Sustainability Transformation Partnerships) or ICS (Integrated Care Systems) plan(s) for your area and any other relevant strategies.

You can attach (in the e-mail) visuals and illustrations to aid understanding if this will assist assurers in understanding your local approach.

5. Income (click to go to sheet)

- 1. This sheet should be used to specify all funding contributions to the Health and Wellbeing Board's Better Care Fund (BCF) plan and pooled budget for 2019/20. On selected the HWB from the Cover page, this sheet will be pre-populated with the minimum CCG contributions to the BCF, DFG (Disabled Facilities Grant), iBCF (improved Better Care Fund) and Winter Pressures allocations to be pooled within the BCF. These cannot be edited.
- 2. Please select whether any additional contributions to the BCF pool are being made from Local Authorities or the CCGs and as applicable enter the amounts in the fields highlighted in 'yellow'. These will appear as funding sources when planning expenditure. The fields for Additional contributions can be utilised to include any relevant carry-overs from the previous year.
- 3. Please use the comment boxes alongside to add any specific detail around this additional contribution including any relevant carry-overs assigned from previous years. All allocations are rounded to the nearest pound.
- 4. For any questions regarding the BCF funding allocations, please contact England.bettercaresupport@nhs.net

6. Expenditure (click to go to sheet)

This sheet should be used to set out the schemes that constitute the BCF plan for the HWB including the planned expenditure and the attributes to describe the scheme. This information is then aggregated and utilised to analyse the BCF plans nationally and sets the basis for future reporting and to particularly demonstrate that National Condition 2 and 3 are met.

The table is set out to capture a range of information about how schemes are being funded and the types of services they are providing. There may be scenarios when several lines need to be completed in order to fully describe a single scheme or where a scheme is funded by multiple funding streams (eg: iBCF and CCG minimum). In this case please use a consistent scheme ID for each line to ensure integrity of aggregating and analysing schemes.

On this sheet please enter the following information:

1. Scheme ID:

- This field only permits numbers. Please enter a number to represent the Scheme ID for the scheme being entered. Please enter the same Scheme ID in this column for any schemes that are described across multiple rows.

2. Scheme Name:

- This is a free field to aid identification during the planning process. Please use the scheme name consistently if the scheme is described across multiple lines in line with the scheme ID described above.
- 3. Brief Description of Scheme
- This is free text field to include a brief headline description of the scheme being planned.
- 4. Scheme Type and Sub Type:
- Please select the Scheme Type from the drop-down list that best represents the type of scheme being planned. A description of each scheme is available at the end of the table (follow the link to the description section at the top of the main expenditure table).
- Where the Scheme Types has further options to choose from, the Sub Type column alongside will be editable and turn "yellow". Please select the Sub Type from the drop down list that best describes the scheme being planned.
- Please note that the drop down list has a scroll bar to scroll through the list and all the options may not appear in one view.
- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside
- While selecting schemes and sub-types, the sub-type field will be flagged in 'red' font if it is from a previously selected scheme type. In this case please clear the sub-type field and reselect from the dropdown if the subtype field is editable.
- 5. Planned Outputs
- The BCF Planning requirements document requires areas to set out planned outputs for certain scheme types (those which lend themselves to delivery of discrete units of delivery) to help to better understand and account for the activity funded through the BCF.
- The Planned Outputs fields will only be editable if one of the relevant scheme types is selected. Please select a relevant unit from the drop down and an estimate of the outputs expected over the year. This is a numerical field.
- 6. Metric Impact
- This field is collecting information on the metrics that a chem will impact on (rather than the actual planned impact on the metric)
- For the schemes being planned please select from the drop-down options of 'High-Medium-Low-n/a' to provide an indicative level of impact on the four BCF metrics. Where the scheme impacts multiple metrics, this can be expressed by selecting the appropriate level from the drop down for each of the metrics. For example, a discharge to assess scheme might have a medium impact on Delayed Transfers of Care and permanent admissions to residential care. Where the scheme is not expected to impact a metric, the 'n/a' option could be selected from the drop-down menu.
- 7. Area of Spend:
- Please select the area of spend from the drop-down list by considering the area of the health and social system which is most supported by investing in the scheme.
- Please note that where 'Social Care' is selected and the source of funding is "CCG minimum" then the planned spend would count towards National Condition 2.
- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside.
- We encourage areas to try to use the standard scheme types where possible.
- 8. Commissioner:
- Identify the commissioning entity for the scheme based on who commissions the scheme from the provider. If there is a single commissioner, please select the option from the drop-down list.
- Please note this field is utilised in the calculations for meeting National Condition 3.
- If the scheme is commissioned jointly, please select 'Joint'. Please estimate the proportion of the scheme being commissioned by the local authority and CCG/NHS and enter the respective percentages on the two columns alongside.
- 9. Provider:
- Please select the 'Provider' commissioned to provide the scheme from the drop-down list.
- If the scheme is being provided by multiple providers, please split the scheme across multiple lines.

10. Source of Funding:

- Based on the funding sources for the BCF pool for the HWB, please select the source of funding for the scheme from the drop-down list
- If the scheme is funding across multiple sources of funding, please split the scheme across multiple lines, reflecting the financial contribution from each.

11. Expenditure (£) 2019/20:

- Please enter the planned spend for the scheme (or the scheme line, if the scheme is expressed across multiple lines)
- 12. New/Existing Scheme
- Please indicate whether the planned scheme is a new scheme for this year or an existing scheme being carried forward.

This is the only detailed information on BCF schemes being collected centrally for 2019/20 and will inform the understanding of planned spend for the iBCF and Winter Funding grants.

7. HICM (click to go to sheet)

National condition four of the BCF requires that areas continue to make progress in implementing the High Impact Change model for managing transfers of care and continue to work towards the centrally set expectations for reducing DToC. In the planning template, you should provide:

- An assessment of your current level of implementation against each of the 8 elements of the model from a drop-down list
- Your planned level of implementation by the end March 2020 again from a drop-down list

A narrative that sets out the approach to implementing the model further. The Narrative section in the HICM tab sets out further details.

8. Metrics (click to go to sheet)

This sheet should be used to set out the Health and Wellbeing Board's performance plans for each of the Better Care Fund metrics in 2019/20. The BCF requires plans to be agreed for the four metrics. This should build on planned and actual performance on these metrics in 2018/19.

- 1. Non-Elective Admissions (NEA) metric planning:
- BCF plans as in previous years mirror the latest CCG Operating Plans for the NEA metric. Therefore, this metric is not collected via this template.
- 2. Residential Admissions (RES) planning:
- This section requires inputting the information for the numerator of the measure.
- Please enter the planned number of council-supported older people (aged 65 and over) whose long-term support needs will be met by a change of setting to residential and nursing care during the year (excluding transfers between residential and nursing care) for the Residential Admissions numerator measure
- The prepopulated denominator of the measure is the size of the older people population in the area (aged 65 and over) taken from ONS subnational population projections.
- The annual rate is then calculated and populated based on the entered information.
- Please include a brief narrative associated with this metric plan
- 3. Reablement (REA) planning:
- This section requires inputting the information for the numerator and denominator of the measure.
- Please enter the planned denominator figure, which is the planned number of older people discharged from hospital to their own home for rehabilitation (or from hospital to a residential or nursing care home or extra care housing for rehabilitation, with a clear intention that they will move on/back to their own home).
- Please then enter the planned numerator figure, which is the planned number of older people discharged from hospital to their own home for rehabilitation (from within the denominator) that will still be at home 91 days after discharge.
- The annual proportion (%) Reablement measure will then be calculated and populated based on this information.
- Please include a brief narrative associated with this metric plan
- 4. Delayed Transfers of Care (DToC) planning:
- The expectations for this metric from 2018/19 are retained for 2019/20 and these are prepopulated.
- Please include a brief narrative associated with this metric plan.
- This narrative should include details of the plan, agreed between the local authority and the CCG for using the Winter Pressures grant to manage pressures on the system over Winter.

9. Planning Requirements (click to go to sheet)

This sheet requires the Health & Wellbeing Board to confirm whether the National Conditions and other Planning Requirements detailed in the BCF Policy Framework and the BCF Requirements document are met. Please refer to the BCF Policy Framework and BCF Planning Requirements documents for 2019/20 for further details.

The Key Lines of Enquiry (KLOE) underpinning the Planning Requirements are also provided for reference as they will be utilised to assure plans by the regional assurance panel.

- 1. For each Planning Requirement please select 'Yes' or 'No' to confirm whether the requirement is met for the BCF Plan.
- 2. Where the confirmation selected is 'No', please use the comments boxes to include the actions in place towards meeting the requirement and the target timeframes.

10. CCG-HWB Mapping (click to go to sheet)

The final sheet provides details of the CCG - HWB mapping used to calculate contributions to Health and Wellbeing Board level non-elective activity figures.

2. Cover







Version 1.2

Please Note:

- You are reminded that much of the data in this template, to which you have privileged access, is management information only and is not in the public domain. It is not to be shared more widely than is necessary to complete the return.
- Please prevent inappropriate use by treating this information as restricted, refrain from passing information on to others and use it only for the purposes for which it is provided. Any accidental or wrongful release should be reported immediately and may lead to an inquiry. Wrongful release includes indications of the content, including such descriptions as "favourable" or "unfavourable".
- Please note that national data for plans is intended for release in aggregate form once plans have been assured, agreed and baselined as per the due process outlined in the BCF Planning Requirements for 2019/20.
- This template is password protected to ensure data integrity and accurate aggregation of collected information. A resubmission may be required if this is breached.

| Health and Wellbeing Board: | Barnet |
|--|----------------------|
| Completed by: | Muyi Adekoya |
| E-mail: | muyi.adekoya@nhs.net |
| Contact number: | 0203 688 1794 |
| Who signed off the report on behalf of the Health and Wellbeing Board: | Dawn Wakeling |
| Will the HWB sign-off the plan after the submission date? | Yes |
| If yes, please indicate the date when the HWB meeting is scheduled: | 03/10/19 |

| | Role: | Professional Title (where applicable) | First-name: | Surname: | E-mail: |
|--|---|---------------------------------------|-------------|-----------|---------------------------------|
| *Area Assurance Contact Details: | Health and Wellbeing Board Chair | Cllr | Caroline | Stock | Cllr.C.Stock@Barnet.gov.u k |
| | Clinical Commissioning Group Accountable Officer (Lead) | | Helen | Petterson | h.pettersen@nhs.net |
| | Additional Clinical Commissioning Group(s) Accountable Officers | | Kay | Mathews | kay.matthews5@nhs.net |
| | Local Authority Chief Executive | | John | Hooton | John.Hooton@Barnet.gov. uk |
| | Local Authority Director of Adult Social Services (or equivalent) | | Dawn | Wakeling | Dawn.Wakeling@Barnet.g ov.uk |
| | Better Care Fund Lead Official | | Muyi | Adekoya | Muyi.adekoya@nhs.net |
| | LA Section 151 Officer | | Anisa | Darr | Anisa.Darr@Barnet.gov.uk |
| Please add further area contacts that you would wish to be included | = | | Sarah | D'Souza | sarahd'souza@nhs.net |
| in official correspondence> | Director of Commissioning CCG | | Ruth | Donaldson | ruth.donaldson1@nhs.net |
| | | | | | |

^{*}Only those identified will be addressed in official correspondence (such as approval letters). Please ensure all individuals are satisfied with the information entered above as this is exactly how they will appear in correspondence.

Question Completion - when all questions have been answered and the validation boxes below have turned green you should send the template to england.bettercaresupport@nhs.net saving the file as 'Name HWB' for example 'County Durham HWB'

Please see the Checklist below for further details on incomplete fields

| | Complete: |
|--------------------------|-----------|
| 2. Cover | Yes |
| 4. Strategic Narrative | No |
| 5. Income | Yes |
| 6. Expenditure | Yes |
| 7. HICM | Yes |
| 8. Metrics | Yes |
| 9. Planning Requirements | Yes |

<< Link to the Guidance sheet

Checklist

2. Cover ^^ Link back to top

| | Cell Reference | Checker |
|--|----------------|---------|
| Health & Wellbeing Board | D13 | Yes |
| Completed by: | D15 | Yes |
| E-mail: | D17 | Yes |
| Contact number: | D19 | Yes |
| Who signed off the report on behalf of the Health and Wellbeing Board: | D21 | Yes |
| Will the HWB sign-off the plan after the submission date? | D23 | Yes |
| If yes, please indicate the date when the HWB meeting is scheduled: | D24 | Yes |
| Area Assurance Contact Details - Role: | C27 : C36 | Yes |
| Area Assurance Contact Details - First name: | F27 : F36 | Yes |
| Area Assurance Contact Details - Surname: | G27 : G36 | Yes |
| Area Assurance Contact Details - E-mail: | H27 : H36 | Yes |

Sheet Complete Yes

4. Strategic Narrative

^^ Link back to top

| | Cell Reference | Checker |
|--|----------------|---------|
| A) Person-centred outcomes: | B20 | Yes |
| B) (i) Your approach to integrated services at HWB level (and neighbourhood where applicable): | B31 | Yes |
| B) (ii) Your approach to integration with wider services (e.g. Housing): | B37 | Yes |
| C) System level alignment: | B44 | No |

Sheet Complete No

5. Income

Sheet Complete

^^ Link back to top

| | Cell Reference | Checker |
|---|----------------|---------|
| Are any additional LA Contributions being made in 2019/20? | C39 | Yes |
| Additional Local Authority | B42 : B44 | Yes |
| Additional LA Contribution | C42 : C44 | Yes |
| Additional LA Contribution Narrative | D42 : D44 | Yes |
| Are any additional CCG Contributions being made in 2019/20? | C59 | Yes |
| Additional CCGs | B62 : B71 | Yes |
| Additional CCG Contribution | C62 : C71 | Yes |
| Additional CCG Contribution Narrative | D62 : D71 | Yes |

^^ Link back to top 6. Expenditure

| | Cell Reference | Checker |
|------------------------------------|----------------|---------|
| Scheme ID: | B22 : B271 | Yes |
| Scheme Name: | C22 : C271 | Yes |
| Brief Description of Scheme: | D22 : D271 | Yes |
| Scheme Type: | E22 : E271 | Yes |
| Sub Types: | F22 : F271 | Yes |
| Specify if scheme type is Other: | G22 : G271 | Yes |
| Planned Output: | H22 : H271 | Yes |
| Planned Output Unit Estimate: | 122 : 1271 | Yes |
| Impact: Non-Elective Admissions: | J22 : J271 | Yes |
| Impact: Delayed Transfers of Care: | K22 : K271 | Yes |
| Impact: Residential Admissions: | L22 : L271 | Yes |
| Impact: Reablement: | M22 : M271 | Yes |
| Area of Spend: | N22 : N271 | Yes |
| Specify if area of spend is Other: | 022 : 0271 | Yes |
| Commissioner: | P22 : P271 | Yes |
| Joint Commissioner %: | Q22 : Q271 | Yes |
| Provider: | S22 : S271 | Yes |
| Source of Funding: | T22 : T271 | Yes |
| Expenditure: | U22 : U271 | Yes |
| New/Existing Scheme: | V22 : V271 | Yes |

Sheet Complete

7. HICM ^^ Link back to top

| 7. HICM ^^ Link back to to | ор | |
|---|----------------|---------|
| | Cell Reference | Checker |
| Priorities for embedding elements of the HCIM for Managing Transfers of Care locally: | B11 | Yes |
| Chg 1) Early discharge planning - Current Level: | D15 | Yes |
| Chg 2) Systems to monitor patient flow - Current Level: | D16 | Yes |
| Chg 3) Multi-disciplinary/Multi-agency discharge teams - Current Level: | D17 | Yes |
| Chg 4) Home first / discharge to assess - Current Level: | D18 | Yes |
| Chg 5) Seven-day service - Current Level: | D19 | Yes |
| Chg 6) Trusted assessors - Current Level: | D20 | Yes |
| Chg 7) Focus on choice - Current Level: | D21 | Yes |
| Chg 8) Enhancing health in care homes - Current Level: | D22 | Yes |
| Chg 1) Early discharge planning - Planned Level: | E15 | Yes |
| Chg 2) Systems to monitor patient flow - Planned Level: | E16 | Yes |
| Chg 3) Multi-disciplinary/Multi-agency discharge teams - Planned Level: | E17 | Yes |
| Chg 4) Home first / discharge to assess - Planned Level: | E18 | Yes |
| Chg 5) Seven-day service - Planned Level: | E19 | Yes |
| Chg 6) Trusted assessors - Planned Level: | E20 | Yes |
| Chg 7) Focus on choice - Planned Level: | E21 | Yes |
| Chg 8) Enhancing health in care homes - Planned Level: | E22 | Yes |
| Chg 1) Early discharge planning - Reasons: | F15 | Yes |
| Chg 2) Systems to monitor patient flow - Reasons: | F16 | Yes |
| Chg 3) Multi-disciplinary/Multi-agency discharge teams - Reasons: | F17 | Yes |
| Chg 4) Home first / discharge to assess - Reasons: | F18 | Yes |
| Chg 5) Seven-day service - Reasons: | F19 | Yes |
| Chg 6) Trusted assessors - Reasons: | F20 | Yes |
| Chg 7) Focus on choice - Reasons: | F21 | Yes |
| Chg 8) Enhancing health in care homes - Reasons: | F22 | Yes |

Sheet Complete

8. Metrics ^^ Link back to top

| Cell Reference | Checker |
|----------------|---|
| E10 | Yes |
| E17 | Yes |
| F27 | Yes |
| G26 | Yes |
| F39 | Yes |
| F40 | Yes |
| G38 | Yes |
| | E10 E17 F27 G26 F39 F40 G38 |

Sheet Complete Yes

9. Planning Requirements

^^ Link back to top

| | Cell Reference | Checker |
|---|----------------|---------|
| PR1: NC1: Jointly agreed plan - Plan to Meet | F8 | Yes |
| PR2: NC1: Jointly agreed plan - Plan to Meet | F9 | Yes |
| PR3: NC1: Jointly agreed plan - Plan to Meet | F10 | Yes |
| PR4: NC2: Social Care Maintenance - Plan to Meet | F11 | Yes |
| PR5: NC3: NHS commissioned Out of Hospital Services - Plan to Meet | F12 | Yes |
| PR6: NC4: Implementation of the HICM for Managing Transfers of Care - Plan to Meet | F13 | Yes |
| PR7: Agreed expenditure plan for all elements of the BCF - Plan to Meet | F14 | Yes |
| PR8: Agreed expenditure plan for all elements of the BCF - Plan to Meet | F15 | Yes |
| PR9: Metrics - Plan to Meet | F16 | Yes |
| PR1: NC1: Jointly agreed plan - Actions in place if not | H8 | Yes |
| PR2: NC1: Jointly agreed plan - Actions in place if not | H9 | Yes |
| PR3: NC1: Jointly agreed plan - Actions in place if not | H10 | Yes |
| PR4: NC2: Social Care Maintenance - Actions in place if not | H11 | Yes |
| PR5: NC3: NHS commissioned Out of Hospital Services - Actions in place if not | H12 | Yes |
| PR6: NC4: Implementation of the HICM for Managing Transfers of Care - Actions in place if not | H13 | Yes |
| PR7: Agreed expenditure plan for all elements of the BCF - Actions in place if not | H14 | Yes |
| PR8: Agreed expenditure plan for all elements of the BCF - Actions in place if not | H15 | Yes |
| PR9: Metrics - Actions in place if not | H16 | Yes |
| PR1: NC1: Jointly agreed plan - Timeframe if not met | 18 | Yes |
| PR2: NC1: Jointly agreed plan - Timeframe if not met | 19 | Yes |
| PR3: NC1: Jointly agreed plan - Timeframe if not met | 110 | Yes |
| PR4: NC2: Social Care Maintenance - Timeframe if not met | l11 | Yes |
| PR5: NC3: NHS commissioned Out of Hospital Services - Timeframe if not met | 112 | Yes |
| PR6: NC4: Implementation of the HICM for Managing Transfers of Care - Timeframe if not met | 113 | Yes |
| PR7: Agreed expenditure plan for all elements of the BCF - Timeframe if not met | 114 | Yes |
| PR8: Agreed expenditure plan for all elements of the BCF - Timeframe if not met | 115 | Yes |
| PR9: Metrics - Timeframe if not met | 116 | Yes |
| | | |
| Sheet Complete | | Yes |

^^ Link back to top

3. Summary

Selected Health and Wellbeing Board: Barnet

Income & Expenditure

Income >>

| Funding Sources | Income | Expenditure | Difference |
|-----------------------------|-------------|-------------|------------|
| DFG | £2,542,210 | £2,542,210 | £0 |
| Minimum CCG Contribution | £24,947,930 | £24,947,930 | £0 |
| iBCF | £7,891,161 | £7,891,161 | £0 |
| Winter Pressures Grant | £1,447,489 | £1,447,489 | £0 |
| Additional LA Contribution | £0 | £0 | £0 |
| Additional CCG Contribution | £0 | £0 | £0 |
| Total | £36,828,790 | £36,828,790 | £0 |

Expenditure >>

NHS Commissioned Out of Hospital spend from the minimum CCG allocation

| Minimum required spend | £7,089,494 |
|------------------------|-------------|
| Planned spend | £16,970,898 |

Adult Social Care services spend from the minimum CCG allocations

| Minimum required spend | £7,454,335 |
|------------------------|------------|
| Planned spend | £7,454,335 |

Scheme Types

| Assistive Technologies and Equipment | £1,236,089 |
|--|-------------|
| Care Act Implementation Related Duties | £1,336,700 |
| Carers Services | £1,167,765 |
| Community Based Schemes | £2,455,378 |
| DFG Related Schemes | £2,542,210 |
| Enablers for Integration | £804,554 |
| HICM for Managing Transfer of Care | £4,912,948 |
| Home Care or Domiciliary Care | £250,744 |
| Housing Related Schemes | £0 |
| Integrated Care Planning and Navigation | £9,474,846 |
| Intermediate Care Services | £200,000 |
| Personalised Budgeting and Commissioning | £0 |
| Personalised Care at Home | £6,017,892 |
| Prevention / Early Intervention | £1,095,696 |
| Residential Placements | £4,405,468 |
| Other | £928,500 |
| Total | £36,828,790 |

HICM >>

| | | Planned level of maturity for 2019/2020 |
|-------|---|---|
| Chg 1 | Early discharge planning | Mature |
| Chg 2 | Systems to monitor patient flow | Mature |
| Chg 3 | Multi-disciplinary/Multi-agency discharge teams | Mature |
| Chg 4 | Home first / discharge to assess | Mature |
| Chg 5 | Seven-day service | Mature |
| Chg 6 | Trusted assessors | Mature |
| Chg 7 | Focus on choice | Mature |
| Chg 8 | Enhancing health in care homes | Mature |

Metrics >>

| Non-Elective Admissions | Go to Better Care Exchange >> |
|--------------------------|-------------------------------|
| Delayed Transfer of Care | |

Residential Admissions

| | 19/20 Plan |
|--|-------------|
| Long-term support needs of older people (age 65 and | |
| over) met by admission to residential and nursing care Annual Rate | 327.2944832 |
| homes, per 100,000 population | |

Reablement

| | | 19/20 Plan |
|---|------------|-------------|
| Proportion of older people (65 and over) who were | | |
| still at home 91 days after discharge from hospital | Annual (%) | 0.637795276 |
| into reablement / rehabilitation services | | |

Planning Requirements >>

| Theme | Code | Response |
|---|------|----------|
| | PR1 | Yes |
| NC1: Jointly agreed plan | PR2 | Yes |
| | PR3 | Yes |
| NC2: Social Care Maintenance | PR4 | Yes |
| NC3: NHS commissioned Out of Hospital Services | PR5 | Yes |
| NC4: Implementation of the High Impact Change Model for Managing Transfers of Care | PR6 | Yes |
| Agreed expenditure plan for all elements of the BCF | PR7 | Yes |
| Agreed expenditure plan for all elements of the BCF | PR8 | Yes |

Metrics PR9 Yes

| Better | Caro | Elind 7 | IA TE E O V | | ama | 5.7 |
|--------|------|---------|-------------|--------------|-------|-----|
| DELLEI | Cale | Fullu 2 | | 4 0 I | CILID | |

4. Strategic Narrative

| Selected Health and Wellbeing Board: | Barnet |
|--------------------------------------|--------|

Please outline your approach towards integration of health & social care:

When providing your responses to the below sections, please highlight any learning from the previous planning round (2017-2019) and cover any priorities for reducing health inequalities under the Equality Act 2010.

Please note that there are 4 responses required below, for questions: A), B(i), B(ii) and C)

Link to B) (i) Link to B) (ii)

Link to C)

A) Person-centred outcomes

Your approach to integrating care around the person, this may include (but is not

limited to):

- Prevention and self-care

- Promoting choice and independence

Remaining Word Limit: 0

Scheme-ID:3,6,9,13,14,16,17,18,19,20,24,33/PR2

Reducing health inequalities

Health of people in Barnet is generally better than the England average. c14% (9,700) of children live in low income families. Life expectancy for both men/women is higher than the England average.

There are inequalities in life expectancy in Barnet by gender, locality/ward and the level of deprivation. Life expectancy at birth in females (85.0 years) is higher than males (81.9 years) and overall life expectancy for both the male and female populations in Barnet is higher than the average for England (male = 79.4 years, female = 83.1 years).

Next Steps:

- Where commissioned services involve a change or transformation of service delivery, the project is subjected to an equalities impact assessment.
- Enhance our prevention programmes with the aim of supporting people to stay well and when people become unwell, to recover quickly.
- Ensure that mental health services continue to have equal priority to physical health services.
- Providing consistent standard of care available to everyone and reduce variation.

Prevention/self-care

Barnet continues to focus on prevention/early intervention for people with care needs and their carers using the strengths-based approach which enables people to focus on their own strengths/assets and recognises what goals they want to achieve, and looks at what community resources are available to support them. We have a diverse/accessible prevention "offer". Our 2017-19 plan included the following initiatives:

- Prevention & wellbeing coordination service Telecare
- community dementia support carers support
- Later Life planning and advice social prescribing

Wellbeing Hub: an integrated primary/community based, stepped care provision of mental health support. The aim of the service is to delay/reduce/prevent people's needs for more formal health and social care interventions and deliver a truly integrated 'Whole System' model of provision ensuring that; the 'Right service is delivered at the right time at the first point of contact for the service user'.

Dementia hub: rolled out widely, offering support for adults with dementia and their carers. Attendees have access to Dementia Advisors/Dementia Cafes/ community activities and day opportunities/information and advice.

Later Life Planning: offers information/advice/support including advice on welfare/benefits/housing/support services as well as advice and practical support on keeping healthy and active.

Access services including primary and social care assessment:

Early identification and proactively targeting of those at risk of becoming frail or unwell via our care closer to home programme has enabled our local providers to work in an integrated manner, evidenced through the PCN2 multi-disciplinary team approach which provides proactive support for patients.

B) HWB level

| (i) Your approach to integrated services at HWB level (and neighbourhood where applicable), | this may include (but is not limite |
|---|-------------------------------------|
| tol: | |

- Joint commissioning arrangements
- Alignment with primary care services (including PCNs (Primary Care Networks))
- Alignment of services and the approach to partnership with the VCS (Voluntary and Community Sector)

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Scheme ID:3,6,9,13,14,17,19,20,24,28,33/PR2

Joint Commissioning Arrangements

The finances of the BCF are contained within a Section 75 agreement signed by the CCG and Council. Barnet has a joint commissioning unit responsible for leading on joint initiatives and procurements. Jointly commissioned services include

- Community Equipment service
- Care Quality Team
- Barnet Integrated learning disability team

Alignment with Primary Care

Our 2017-19 plan was delivered through a shared Care Closer to home programme. Below is a summary of achievements:

Delivery of Care Closer to Home Integrated Networks (CHINs) and Quality Improvement Support Teams (QISTs).

We mobilised three CHINs between 2017-19; following the introduction of primary care networks (PCNs), we subsequently transformed our CHINs and have 7 PCNs that now provide 100% coverage across the borough. Summary of progress:

- The first Barnet PCN centred on a group of five practices located in Edgware/Burnt Oak/Watling Way. Together these practices had a registered population of c.50,000, equating to c.12.5% of the Borough's total GP registered population and focused on Diabetes and paediatric access. Outputs Includes o A successful bid to the Diabetes Transformation programme for money to support diabetes management in primary care via a D-QIST project The project initiated during quarter four 2017-2018 with the local community service provider to deliver the three diabetes treatment targets. The offer includes support to maximise early identification and support and the proactive management of high blood pressure, atrial fibrillation, chronic kidney disease and diabetes. We are currently evaluating the outcomes from the pilot.
- o Multi-agency support offer: The Council worked with the PCN to establish links between the PCN and services provided/supported by the Council that support residents' physical, mental, emotional and financial wellbeing e.g. the Burnt Oak Opportunity Support Team (BOOST) a multi-agency team with staff from Job Centre Plus, Barnet Homes, and the Council's Benefits Service and Education and Skills Team. BOOST helps people to become more involved with their wider community and overcome barriers to employment.

Developing an enhanced and expanded model of multi-disciplinary working across Barnet for older people and those with long term conditions.

- The second PCN centred across a group of practices in the North Locality focused on frailty, based on prevalence and demography. Outputs Include:
- Delivering support in advanced care planning and the management of the frail elderly.
- PCN2 led on redesigning the local frail elderly multi-disciplinary team (MDT).
- ☑ and developing a GP led model delivered at practice/PCN level
- Our third PCN selected Paediatrics as their clinical focus and commencing the development of the new service model / pathway.

Demand Management - Community Admission Avoidance Schemes

Schemes implemented to reduce the level of admissions to RFL Hospitals from Barnet care homes, which are proving successful: These include:

- Significant 7 training to care and nursing home staff; the training offered covers:
- Dementia Awareness,

- 1 (1.4

(ii) Your approach to integration with wider services (e.g. Housing), this should include:

- Your approach to using the DFG to support the housing needs of people with disabilities or care needs. This should include any arrangements for strategic planning for the use of adaptations and technologies to support independent living in line with the

Remaining Word Limit: 165

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Scheme ID: 5,21,26

As part of implementing the last two-years BCF plan stakeholders and commissioners, within the health and wellbeing area, have worked towards delivering the objectives set out in our local Accommodation Strategy for Vulnerable People.

The strategy clearly details the rational for:

- a rapid increase in extra care units,
- new models of step up/step down provision
- and an integrated approach to DFGs, enablement and community equipment.

Disabled Facility Grant (DFG)

With the DFG forming part of our overall approach to supporting the local agenda on prevention and early intervention it is anticipated that our integrated approach towards commissioning services will continue to ensure that people access to the support to enable them to remain at home and in their communities for as long as possible.

Grants are administered by RE (Regional Enterprise) This contract is between the council and a joint venture company jointly owned by Capita and the council

Achievements:

- The Council invested £55 million capital funding to build an additional 200 extra care housing units, including for couples.
- o Ansell Court, a dementia friendly scheme with 53 flats (51 x 1 bedroom flats and 2 x 2 bedroom flats), is the first week of April 19.
- o The next scheme is scheduled to commence building works in 2020.
- All referrals of adults for DFG are assessed by our social work team and occupational therapists who work together to apply our 'strengths based approach' having 'good conversations' at the start of the application for DFG supported people along appropriate pathways.
- We have established processes for considering new accommodation and support e.g. A key step is to consider extra care as a high quality and sustainable option alongside additional telecare and equipment.
- We provide equipment, minor adaptations, telecare, housing options and support to move as well as the major adaptations funded by the DFG.

Our aim in 2019-20 is to continue to:

- support more people of all ages to live in suitable housing so they can stay independent for longer and join up action across housing, health and social care to achieve this.
- Use to DFGs, in conjunction with the Council's Accommodation Strategy to secure early discharge from hospitals and reduce non-elective admissions.

C) System level alignment, for example this may include (but is not limited to):

- How the BCF plan and other plans align to the wider integration landscape, such as STP/ICS plans

- A brief description of joint governance arrangements for the BCF plan

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Scheme ID:3,9,13,14,17,24,28/PR2

Alignment to the wider integration landscape

Whilst this plan is in part a continuation of the 2017-19 plan, it has been significantly refreshed/expanded to incorporate our increased ambition, including the delivery of key initiatives from the NCL STP.

In addition, CCG and Central London Community Healthcare (CLCH) (in-year) have revised the structure of services initiating a Transformation plan for CLCH community teams to further integrate forming just two teams enabling better sharing of resources/ improved communication/joint working that will enable greater efficiencies in service delivery (increased cross-cover and training) and improved patient experience. This means that therapists/nurses who were part of a separate team are now pooled into a planned care or unplanned care team working on shared care plans. The revised service structure is as follows

Planned Care

- 1. Integrated Care Falls Prevention Service
- 2. Early Supported Discharge for Stroke patients
- 3. Intermediate Care Therapy
- 4. Continence Service: Specialist Nursing Bladder & Bowel
- 5. Inpatients (Stroke & Rehabilitation)
- 6. Barnet Integrated Locality Team (BILT) Case Management
- 7. District 24 hour Community Nursing

Unplanned Care

- 1. Rapid Response Service
- 2. Discharge to assess pathways

Integrated Care Falls Prevention Service

Service delivers a consultant led service in a clinic setting and falls assessments by trained therapists. The assessments have since been moved to be 'everybody's business within the newly formed planned care team, meaning that more therapists will be trained to undertake falls assessments and prevention interventions.

- The service, an integral part of a falls prevention system, identifies patients susceptible to fall; supporting them and their carers in managing falls/osteoporosis; strengthening the preventative and self-care pathway.
- Carers are also at risk of falling due to the nature of the role and early identification prevents falls in this group.
- Team, works closely with community rehabilitation, community nursing, social care, GPs, primary and secondary care services and the voluntary sector to provide a comprehensive Falls Prevention Service. Therapists also visit people in their community to educate and raise awareness of key falls risk factors and how to reduce or avoid them.

Outcomes

100% of patients receive self-management information on falls prevention, and on average across 2017-19 86% of patients showed a reduction in fear of fulling (a key predictor of future falling) on discharge, with 99% on average showing and increase of 6 or more points on the Berg Balance Score on discharge.

5. Income

Selected Health and Wellbeing Board:

Barnet

| Local Authority Contribution | |
|--|--------------------|
| Disabled Facilities Grant (DFG) | Gross Contribution |
| Barnet | £2,542,210 |
| | |
| DFG breakerdown for two-tier areas only (where applicable) | |
| | |
| | |
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| | |
| | |
| | |
| | |
| | |
| | |
| Total Minimum LA Contribution (exc iBCF) | £2,542,210 |

| iBCF Contribution | Contribution |
|-------------------------|--------------|
| Barnet | £7,891,161 |
| | |
| Total iBCF Contribution | £7,891,161 |

| Winter Pressures Grant | Contribution |
|---|--------------|
| Barnet | £1,447,489 |
| | |
| Total Winter Pressures Grant Contribution | £1,447,489 |

Are any additional LA Contributions being made in 2019/20? If yes, please detail below

| Local Authority Additional Contribution | Contribution | Comments - please use this box clarify any specific uses or sources of funding |
|---|--------------|--|
| | | |
| | | |
| | | |
| Total Additional Local Authority Contribution | £0 | |

| CCG Minimum Contribution | Contribution |
|--------------------------------|--------------|
| NHS Barnet CCG | £24,947,930 |
| | |
| | |
| | |
| | |
| | |
| | |
| Total Minimum CCG Contribution | £24,947,930 |

Are any additional CCG Contributions being made in 2019/20? If yes, please detail below

| Additional CCG Contribution | Contribution | Comments - please use this box clarify any specific uses or sources of funding |
|---------------------------------|--------------|--|
| | | |
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| | | |
| | | |
| | | |
| Total Addition CCG Contribution | £0 | |
| Total CCG Contribution | £24,947,930 | |

 Total BCF Pooled Budget
 £36,828,790

| Funding Contribution | ns Comments | |
|-----------------------------|----------------------------|--|
| Optional for any usef | ful detail e.g. Carry over | |
| N/A | | |
| | | |
| | | |
| | | |
| | | |

6. Expenditure

Selected Health and Wellbeing Board:

| Barnet | |
|--------|--|
| | |

<< Link to summary sheet

| Running Balances | Income | Expenditure | Balance |
|-----------------------------|-------------|-------------|---------|
| DFG | £2,542,210 | £2,542,210 | £0 |
| Minimum CCG Contribution | £24,947,930 | £24,947,930 | £0 |
| iBCF | £7,891,161 | £7,891,161 | £0 |
| Winter Pressures Grant | £1,447,489 | £1,447,489 | £0 |
| Additional LA Contribution | £0 | £0 | £0 |
| Additional CCG Contribution | £0 | £0 | £0 |
| Total | £36,828,790 | £36,828,790 | £0 |

| Required Spend | Minimum Required Spend | Planned Spend | Under Spend |
|---|------------------------|---------------|-------------|
| NHS Commissioned Out of Hospital spend from the minimum | £7,089,494 | £16,970,898 | £0 |
| CCG allocation | 17,065,454 | 110,570,656 | 10 |
| Adult Social Care services spend from the minimum CCG | £7,454,335 | £7,454,335 | £0 |
| allocations | 17,434,333 | 17,434,333 | IU |

| | Link to Scheme Type description | | | | | Planned O | utputs | | Metric | Impact | | | | | Exp | enditure | | | | |
|--------|------------------------------------|--|--|--|--|---------------------|-------------------------|--------|--------|--------|--------|------------------|--|--------------|----------------------------------|---------------------------------|----------------------------------|-----------------------------|-----------------|----------------------------|
| Scheme | Scheme Name | Brief Description of Scheme | Scheme Type | Sub Types | Please specify if 'Scheme Type' is 'Other' | Planned Output Unit | Planned Output Estimate | NEA | DTOC | RES | REA | Area of Spend | Please specify if 'Area of Spend' is 'other' | Commissioner | % NHS (if Joint Commissioner) | % LA (if Joint Commissioner) | Provider | Source of Funding | Expenditure (£) | New/ Existing Scheme |
| 1 | Seven Day Social Care Support | Social care staff based at Barnet Hospital and at the Royal Free Hospital. | HICM for Managing Transfer of Care | Chg 1. Early Discharge Planning | | | | Medium | High | Medium | High | Social Care | | LA | | | Local Authority | Minimum CCG Contribution | £947,092 | Existing |
| 4 | | Meeting adult social care needs and reducing pressures on secondary | Personalised Care at Home | | | Hours of Care | 132,000.0 | High | High | High | Low | Social Care | | LA | | | Local Authority | Minimum CCG Contribution | £2,386,210 | Existing |
| 5 | Equipment | Assistive Technologies continues to be a key preventative service | Assistive Technologies and Equipment | Community Based Equipment | | | | High | High | High | High | Community Health | | LA | | | Local Authority | Minimum CCG Contribution | £1,136,089 | Existing |
| 6 | Enablers for integration LBB | This scheme involves funding for Commissioning posts | Enablers for Integration | Joined-up regulatory approaches | | | | High | Medium | High | Medium | Social Care | | LA | | | Local Authority | Minimum CCG Contribution | £804,554 | Existing |
| 8 | Community based integrated support | Communiyt based support enabling the programme of work | HICM for Managing Transfer of Care | Chg 5. Seven-Day Services | | | | High | High | Medium | High | Social Care | | LA | | | Local Authority | Minimum CCG Contribution | £403,713 | New |
| 11 | in the Community | Enablement services enabling discharge from hospital for OP, MH and | Home Care or Domiciliary Care | | | Hours of Care | 9,200.0 | High | High | High | High | Social Care | | LA | | | Local Authority | Minimum CCG Contribution | £250,744 | Existing |
| 12 | Home Team | Multi-disciplinary team (MDT) working collaboratively with | HICM for Managing Transfer of Care | Chg 8. Enhancing Health in Care Homes | | | | Medium | High | High | High | Social Care | | LA | | | Local Authority | Minimum CCG Contribution | £243,900 | Existing |
| 13 | Wellbeing Services | Wellbeing service hub | Community Based Schemes | | | | | High | High | Medium | Medium | Social Care | | LA | | | Charity / Voluntary Sector | Minimum CCG Contribution | £559,598 | Existing |
| 16 | Safe | Safeguarding Concerns have increased significantly over the last | Care Act Implementation Related Duties | Deprivation of Liberty Safeguards (DoLS) | | | | High | High | High | High | Social Care | | LA | | | Local Authority | Minimum CCG Contribution | £443,455 | Existing |
| 19 | | Carers respite services. Minimising carer breakdowns through the | Carers Services | Respite Services | | | | High | High | High | High | Social Care | | LA | | | Local Authority | Minimum CCG Contribution | £316,754 | Existing |
| 24 | Avoidance | Adult social care support to manage patients in community settings | Community Based Schemes | | | | | High | High | High | High | Social Care | | LA | | | Local Authority | Minimum CCG Contribution | £247,304 | New |

^^ Link back up

| Scheme Type | Description | <u>Sub Type</u> |
|--|--|---|
| Assistive Technologies and Equipment | Using technology in care processes to supportive self-management, maintenance of independence and more efficient and effective delivery of care. (eg. Telecare, Wellness services, Digital participation services). | Telecare Wellness Services Digital Participation Services Community Based Equipment Other |
| Care Act Implementation Related Duties | Funding planned towards the implementation of Care Act related duties. | Deprivation of Liberty Safeguards (DoLS) Other |
| Carers Services | Supporting people to sustain their role as carers and reduce the likelihood of crisis. Advice, advocacy, information, assessment, emotional and physical support, training, access to services to support wellbeing and improve independence. This also includes the implementation of the Care Act as a sub-type. | Carer Advice and Support Respite Services Other |
| Community Based Schemes | Schemes that are based in the community and constitute a range of cross sector practitioners delivering collaborative services in the community typically at a neighbourhood level (eg: Integrated Neighbourhood Teams) | |
| DFG Related Schemes | The DFG is a means-tested capital grant to help meet the costs of adapting a property; supporting people to stay independent in their own homes. | Adaptations Other |



| Enablers for Integration | Schemes that build and develop the enabling foundations of health and social care integration encompassing a wide range of potential areas including technology, workforce, market development (Voluntary Sector Business Development: Funding the business development and preparedness of local voluntary sector into provider Alliances/ Collaboratives) and programme management related schemes. Joint commissioning infrastructure includes any personnel or teams that enable joint commissioning. Schemes could be focused on Data Integration, System IT Interoperability, Programme management, Research and evaluation, Supporting the Care Market, Workforce development, Community asset mapping, New governance arrangements, Voluntary Sector Development, Employment services, Joint commissioning infrastructure amongst others. | |
|--|---|---|
| High Impact Change Model for Managing Transfer of Care | to Home Transfer Protocol or the 'Red Bag' scheme, while not in the HICM as such, is included in this section. | Chg 1. Early Discharge Planning Chg 2. Systems to Monitor Patient Flow Chg 3. Multi-Disciplinary/Multi-Agency Discharge Teams Chg 4. Home First / Discharge to Access Chg 5. Seven-Day Services Chg 6. Trusted Assessors Chg 7. Focus on Choice Chg 8. Enhancing Health in Care Homes Other - 'Red Bag' scheme Other approaches |
| Home Care or Domiciliary Care | A range of services that aim to help people live in their own homes through the provision of domiciliary care including personal care, domestic tasks, shopping, home maintenance and social activities. Home care can link with other services in the community, such as supported housing, community health services and voluntary sector services. | |
| Housing Related Schemes | This covers expenditure on housing and housing-related services other than adaptations; eg: supported housing units. | |

| Integrated Care Planning and Navigation | Care navigation services help people find their way to appropriate services and support and | Care Coordination |
|---|---|--------------------------------------|
| | consequently support self-management. Also, the assistance offered to people in navigating | Single Point of Access |
| | through the complex health and social care systems (across primary care, community and | Care Planning, Assessment and Review |
| | voluntary services and social care) to overcome barriers in accessing the most appropriate | Other |
| | care and support. Multi-agency teams typically provide these services which can be online or | |
| | face to face care navigators for frail elderly, or dementia navigators etc. This includes | |
| | approaches like Single Point of Access (SPoA) and linking people to community assets. | |
| | Integrated care planning constitutes a co-ordinated, person centred and proactive case | |
| | management approach to conduct joint assessments of care needs and develop integrated | |
| | care plans typically carried out by professionals as part of a multi-disciplinary, multi-agency | |
| | teams. | |
| | Note: For Multi-Disciplinary Discharge Teams and the HICM for managing discharges, please | |
| | select HICM as scheme type and the relevant sub-type. Where the planned unit of care | |
| | delivery and funding is in the form of Integrated care packages and needs to be expressed in | |
| | such a manner, please select the appropriate sub-type alongside. | |
| | | |
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| | | |
| | | |
| | | |
| Intermediate Care Services | Short-term intervention to preserve the independence of people who might otherwise face | Bed Based - Step Up/Down |
| intermediate care services | 1 | Rapid / Crisis Response |
| | 1 | Reablement/Rehabilitation Services |
| | , | Other |
| | response (including falls), home-based intermediate care, and reablement or rehabilitation. | louid |
| | Home-based intermediate care is covered in Scheme-A and the other three models are | |
| | available on the sub-types. | |
| | aranase on the sast types. | |
| | | |
| | | |
| | | |

| Personalised Budgeting and Commissioning Personalised Care at Home | Schemes specifically designed to ensure that a person can continue to live at home, through the provision of health related support at home often complemented with support for home | Personal Health Budgets Integrated Personalised Commissioning Direct Payments Other |
|---|--|---|
| | care needs or mental health needs. This could include promoting self-management/expert patient, establishment of 'home ward' for intensive period or to deliver support over the longer term to maintain independence or offer end of life care for people. Intermediate care services provide shorter term support and care interventions as opposed to the ongoing support provided in this scheme type. | |
| Prevention / Early Intervention | Services or schemes where the population or identified high-risk groups are empowered and activated to live well in the holistic sense thereby helping prevent people from entering the care system in the first place. These are essentially upstream prevention initiatives to promote independence and well being. | Social Prescribing Risk Stratification Choice Policy Other |
| Residential Placements | Residential placements provide accommodation for people with learning or physical disabilities, mental health difficulties or with sight or hearing loss, who need more intensive or specialised support than can be provided at home. | Supported Living Learning Disability Extra Care Care Home Nursing Home Other |
| Other | Where the scheme is not adequately represented by the above scheme types, please outline the objectives and services planned for the scheme in a short description in the comments column. | |

^^ Link back up

7. High Impact Change Model

Selected Health and Wellbeing Board:

| Barnet | |
|--------|--|
|--------|--|

Explain your priorities for embedding elements of the High Impact Change Model for Managing Transfers of Care locally, including:

- Current performance issues to be addressed

- The changes that you are looking to embed further - including any changes in the context of commitments to reablement and Enhanced Health in Care Homes in the NHS Long-Term Plan

- Anticipated improvements from this work

scheme IDs: 1, 2,7, 8, 12, 15, 22, 34

PRE

The detailed expenditure tab demonstrates the breadth of the Barnet BCF plan in investing in NHS commissioned services out of hospital. This includes not only NHS community services and social care services but a range of prevention services and enablement services targeted at helping resident in community settings. Where residents do require a stay in hospital Barnet has commissioned services to enable them to be discharged to the most appropriate setting to support in

| | | Please enter current position of maturity | Please enter the maturity level planned to be reached by March 2020 | If the planned maturity level for 2019/20 is below established, please state reasons behind that? |
|-------|---|---|--|---|
| Chg 1 | Early discharge planning | Established | Mature | |
| Chg 2 | Systems to monitor patient flow | Established | Mature | |
| Chg 3 | Multi-disciplinary/Multi- agency discharge teams | Mature | Mature | |
| Chg 4 | Home first / discharge to assess | Established | Mature | |
| Chg 5 | Seven-day service | Established | Mature | |
| Chg 6 | Trusted assessors | Mature | Mature | |
| Chg 7 | Focus on choice | Established | Mature | |
| Chg 8 | Enhancing health in care homes | Established | Mature | |

8. Metrics

Selected Health and Wellbeing Board: Barnet

8.1 Non-Elective Admissions

| | 19/20 Plan | Overview Narrative |
|-----------------|--------------------------------|---|
| | | Scheme ID: 2,3,5,,7,9,10,11,13,14,15,16,17,19,20,24,25,26 |
| Total number of | Collection of the NEA metric | Target: 33,082 |
| specific acute | plans via this template is not | |
| non-elective | required as the BCF NEA metric | Challenges |
| spells per | plans are based on the NEA CCG | The BCF plan did not achieve its target for a reduction in non-elective admissions 2018 |
| 100,000 | Operating plans submitted via | 19. This remains an area for improvement and a programme delivery risk along with |
| population | SDCS. | the delayed transfer of care target in 2019-20 |
| | | Demand for emergency admissions has increased substantially at BH and RFH since |

Please set out the overall plan in the HWB area for reducing Non-Elective Admissions, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

Plans are yet to be finalised and signed-off so are subject to change; for the latest version of the NEA CCG operating plans at your HWB footprint please contact your local Better Care Manager (BCM) in the first instance or write in to the support inbox:

ENGLAND.bettercaresupport@nhs.net

8.2 Delayed Transfers of Care

| | 19/20 Plan | Overview Narrative | |
|---|------------|---|--|
| Delayed Transfers of Care per day (daily delays) from hospital (aged 18+) | 20.6 | Achievements From 2017-19 the targets have been achieved through a mixture of service improvement, use of the Improved Better Care Fund and crucially, work with NHS Trusts to ensure joined up working. A number of innovative programmes have been initiated through the Barnet BCF to reduce the pressure across the health and social care system and will continue to support the system in 2019-20. These include: - Establishment of new discharge pathways including the enhanced nursing service - Mobilising additional community capacity, opening Adams ward | |

Please set out the overall plan in the HWB area for reducing Delayed Transfers of Care to meet expectations set for your area. This should include any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric. Include in this, your agreed plan for using the Winter Pressures grant funding to support the local health and care system to manage demand pressures on the NHS, with particular reference to seasonal winter pressures.

Please note that the plan figure for Greater Manchester has been combined, for HWBs in Greater Manchester please comment on individuals HWBs rather than Greater Manchester as a whole. Please note that due to the merger of Bournemouth, Christchurch and Poole to a new Local Authority will mean that planning information from 2018/19 will not reflect the present geographies.

8.3 Residential Admissions

| | | 18/19 Plan | 19/20 Plan | Comments |
|--|-------------|------------|------------|--|
| | Annual Data | | | Scheme ID: 26,27, 28, 29, 30,32, 33 |
| Long-term support needs of older | Annual Rate | 471 | 327 | PR9 |
| people (age 65 and over) met by admission to residential and nursing | Numerator | 265 | | Barnet sustained success in keeping the rate of |
| care homes, per 100,000 population | Denominator | 56,221 | | admissions to residential care well below target for older and working age adults. This success can be attributed to |

Please set out the overall plan in the HWB area for reducing rates of admission to residential and nursing homes for people over the age of 65, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population (aged 65+) population projections are based on a calendar year using the 2016 based Sub-National Population Projections for Local Authorities in England;

Please note that due to the merger of the Bournemouth, Christchurch and Poole Local Authorities, this will mean that planning information from 2018/19 will not reflect the present geographies.

8.4 Reablement

| | | 18/19 Plan | 19/20 Plan | Comments |
|--|-------------|------------|------------|--|
| Proportion of older people (65 and over) who were still at home 91 | Annual (%) | 75.1% | | Scheme ID: 5,6,8,14,16,18,19,20,26,27,30 PR9 |
| | Numerator | 304 | 324 | Barnet achieved the reablement metric. This success can be attributed to having services and schemes in place to |
| services | Denominator | 405 | | support residents in community based settings, with the required services to enable them to achieve the |

Please set out the overall plan in the HWB area for increasing the proportion of older people who are still at home 91 days after discharge from hospital into reablement/rehabilitation, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

Please note that due to the merger of the Bournemouth, Christchurch and Poole Local Authorities, this will mean that planning information from 2018/19 will not reflect the present geographies.

9. Confirmation of Planning Requirements

Selected Health and Wellbeing Board:

Barnet

| Theme | Code | Planning Requirement | Key considerations for meeting the planning requirement These are the Key Lines of Enquiry (KLOEs) underpinning the Planning Requirements (PR) | Please confirm whether your BCF plan meets the Planning Requirement? | Please note any supporting documents referred to and relevant page numbers to assist the assurers | Where the Planning requirement is not met, please note the actions in place towards meeting the requirement | Where the Planning requirement is not met, please note the anticipated timeframe for meeting it |
|---|------|--|--|--|---|---|---|
| | PR1 | A jointly developed and agreed plan that all parties sign up to | Has a plan; jointly developed and agreed between CCG(s) and LA; been submitted? Has the HWB approved the plan/delegated approval pending its next meeting? Have local partners, including providers, VCS representatives and local authority service leads (including housing and DFG leads) been involved in the development of the plan? Do the governance arrangements described support collaboration and integrated care? Where the strategic narrative section of the plan has been agreed across more than one HWB, have individual income, expenditure, metric and HICM sections of the plan been submitted for each HWB concerned? | Yes | Barnet BCF Plan | | |
| NC1: Jointly agreed plan | PR2 | A clear narrative for the integration of health and social care | is there a narrative plan for the HWB that describes the approach to delivering integrated health and social care that covers: - Person centred care, including approaches to delivering joint assessments, promoting choice, independence and personalised care? - A clear approach at HWB level for integrating services that supports the overall approach to integrated care and confirmation that the approach supports delivery at the interface between health and social care? - A description of how the local BCF plan and other integration plans e.g. STP/I/CSs align? - Is there a description of how the plan will contribute to reducing health inequalities (as per section 4 of the Health and Social Care Act) and to reduce inequalities for people with protected characteristics under the Equality Act 2010? This should include confirmation that equality impacts of the local BGF plan have been considered, a description of local priorities related to health inequality and equality that the BCF plan will contribute to addressing. Has the plan summarised any changes from the previous planning period? And noted (where appropriate) any lessons learnt? | Yes | BCF Summary of schemes page 5 & 6 | | |
| | PR3 | A strategic, joined up plan for DFG spending | Is there confirmation that use of DFG has been agreed with housing authorities? Does the narrative set out a strategic approach to using housing support, including use of DFG funding that supports independence at home. In two tier areas, has: - Agreement been reached on the amount of DFG funding to be passed to district councils to cover statutory Disabled Facilities Grants? or - The funding been passed in its entirety to district councils? | Yes | strategic narrative Bi | | |
| | PR4 | A demonstration of how the area will maintain the level of spending on social care services from the CCG minimum contribution to the fund in line with the uplift in the overall contribution | Does the total spend from the CCG minimum contribution on social care match or exceed the minimum required contribution (auto- validated on the planning template)? | Yes | BCF Summary of schemes page 4 | | |
| NC3: NHS commissioned Out of Hospital Services | PR5 | Has the area committed to spend at equal to or above the minimum allocation for NHS commissioned out of hospital services from the CCG minimum BCF contribution? | Does the total spend from the CCG minimum contribution on non-acute, NHS commissioned care exceed the minimum ringfence (auto-validated on the planning template)? | Yes | BCF Summary of schemes page 4 | | |
| NC4: Implementation of the High Impact Change Model for Managing Transfers of Care | PR6 | Is there a plan for implementing the High Impact Change Model for managing transfers of care? | Does the BCF plan demonstrate a continued plan in place for implementing the High Impact Change Model for Managing Transfers of Care? Has the area confirmed the current level of implementation and the planned level at March 2020 for all eight changes? Is there an accompanying overall narrative setting out the priorities and approach for ongoing implementation of the HICM? Does the level of ambition set out for implementing the HICM changes correspond to performance challenges in the system? If the current level of implementation is below established for any of the HICM changes, has the plan included a clear explanation and set of actions towards establishing the change as soon as possible in 2019-20? | Yes | BCF Summary of schemes page 7,8,9,10 | | |

| Agreed expenditure plar for all elements of the BCF | PR7 | Is there a confirmation that the components of the Better Care Fund pool that are earmarked for a purpose are being planned to be used for that purpose? | Have the planned schemes been assigned to the metrics they are aiming to make an impact on? Expenditure plans for each element of the BCF pool match the funding inputs? (auto-validated) Is there confirmation that the use of grant funding is in line with the relevant grant conditions? (tick-box) Is there an agreed plan for use of the Winter Pressures grant that sets out how the money will be used to address expected demand pressures on the Health system over Winter? Has funding for the following from the CCG contribution been identified for the area? - Implementation of Care Act duties? - Funding dedicated to carer-specific support? - Reablement? | Yes | Barnet BCF Plan | |
|---|-----|--|--|-----|-----------------|--|
| | PR8 | Indication of outputs for specified scheme types | Has the area set out the outputs corresponding to the planned scheme types (Note that this is only for where any of the specified set of scheme types requiring outputs are planned)? (auto-validated) | Yes | Barnet BCF Plan | |
| Metrics | PR9 | Does the plan set stretching metrics and are there clear and ambitious plans for delivering these? | Is there a clear narrative for each metric describing the approach locally to meeting the ambition set for that metric? Is there a proportional range of scheme types and spend included in the expenditure section of the plan to support delivery of the metric ambitions for each of the metrics? Do the narrative plans for each metric set out clear and ambitious approaches to delivering improvements? Have stretching metrics been agreed locally for: - Metric 2: Dng term admission to residential and nursing care homes - Metric 3: Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement | Yes | Barnet BCF Plan | |

CCG to Health and Well-Being Board Mapping for 2019/20

| HWB Code | LA Name | CCG Code | CCG Name | % CCG in HWB % H | WB in CCG |
|-----------|-------------------------------------|--------------|---|------------------|-----------|
| E09000002 | Barking and Dagenham | 07L | NHS Barking and Dagenham CCG | 90.7% | 87.4% |
| E09000002 | Barking and Dagenham | 08F | NHS Havering CCG | 6.9% | 8.3% |
| E09000002 | Barking and Dagenham | 08M | NHS Newham CCG | 0.4% | 0.6% |
| E09000002 | Barking and Dagenham | 08N | NHS Redbridge CCG | 2.5% | 3.5% |
| E09000002 | Barking and Dagenham | 08W | NHS Waltham Forest CCG | 0.1% | 0.1% |
| E09000003 | Barnet | 07M | NHS Barnet CCG | 91.1% | 92.1% |
| E09000003 | Barnet | 07P | NHS Brent CCG | 2.0% | 1.8% |
| E09000003 | Barnet | 07R | NHS Camden CCG | 1.0% | 0.7% |
| E09000003 | Barnet | 09A | NHS Central London (Westminster) CCG | 0.2% | 0.1% |
| E09000003 | Barnet | 07X | NHS Enfield CCG | 3.0% | 2.4% |
| E09000003 | Barnet | 08C | NHS Hammersmith and Fulham CCG | 0.3% | 0.2% |
| E09000003 | Barnet | 08D | NHS Haringey CCG | 2.2% | 1.6% |
| E09000003 | Barnet | 08E | NHS Harrow CCG | 1.2% | 0.8% |
| E09000003 | Barnet | 06N | NHS Herts Valleys CCG | 0.0% | 0.1% |
| E09000003 | Barnet | 08H | NHS Islington CCG | 0.2% | 0.1% |
| E09000003 | Barnet | 08Y | NHS West London (K&C & QPP) CCG | 0.2% | 0.1% |
| E08000016 | Barnsley | 02P | NHS Barnsley CCG | 94.6% | 98.1% |
| E08000016 | Barnsley | 02X | NHS Doncaster CCG | 0.3% | 0.4% |
| E08000016 | Barnsley | 03A | NHS Greater Huddersfield CCG | 0.2% | 0.2% |
| E08000016 | Barnsley | 03L | NHS Rotherham CCG | 0.3% | 0.3% |
| E08000016 | Barnsley | 03N | NHS Sheffield CCG | 0.2% | 0.4% |
| E08000016 | Barnsley | 03R | NHS Wakefield CCG | 0.4% | 0.6% |
| E06000022 | Bath and North East Somerset | 11E | NHS Bath and North East Somerset CCG | 93.5% | 98.3% |
| E06000022 | Bath and North East Somerset | 15C | NHS Bristol, North Somerset and South Gloucestershire CCG | 0.2% | 0.9% |
| E06000022 | Bath and North East Somerset | 11X | NHS Somerset CCG | 0.2% | 0.5% |
| E06000022 | Bath and North East Somerset | 99N | NHS Wiltshire CCG | 0.1% | 0.3% |
| E06000055 | Bedford | 06F | NHS Bedfordshire CCG | 37.7% | 97.4% |
| E06000055 | Bedford | 06H | NHS Cambridgeshire and Peterborough CCG | 0.4% | 1.9% |
| E06000055 | Bedford | 04G | NHS Nene CCG | 0.2% | 0.6% |
| E09000004 | Bexley | 07N | NHS Bexley CCG | 93.4% | 89.8% |
| E09000004 | Bexley | 07Q | NHS Bromley CCG | 0.1% | 0.1% |
| E09000004 | Bexley | 09J | NHS Dartford, Gravesham and Swanley CCG | 1.4% | 1.5% |
| E09000004 | Bexley | 08A | NHS Greenwich CCG | 7.2% | 8.4% |
| E09000004 | Bexley | 08L | NHS Lewisham CCG | 0.1% | 0.1% |
| E08000025 | Birmingham | 15E | NHS Birmingham and Solihull CCG | 78.4% | 81.7% |
| E08000025 | Birmingham | 05C | NHS Dudley CCG | 0.2% | 0.0% |
| E08000025 | Birmingham | 05J | NHS Redditch and Bromsgrove CCG | 3.1% | 0.4% |
| E08000025 | Birmingham | 05L | NHS Sandwell and West Birmingham CCG | 39.2% | 17.8% |
| E08000025 | Birmingham | 05Y | NHS Walsall CCG | 0.5% | 0.1% |
| E06000008 | Blackburn with Darwen | 00Q | NHS Blackburn with Darwen CCG | 88.9% | 95.8% |
| E06000008 | Blackburn with Darwen | 00T | NHS Bolton CCG | 1.2% | 2.3% |
| E06000008 | Blackburn with Darwen | 00V | NHS Bury CCG | 0.2% | 0.2% |
| E06000008 | Blackburn with Darwen | 01A | NHS East Lancashire CCG | 0.7% | 1.7% |
| E06000009 | Blackpool | 00R | NHS Blackpool CCG | 86.4% | 97.6% |
| E06000009 | Blackpool | 02M | NHS Fylde & Wyre CCG | 2.1% | 2.4% |
| E08000001 | Bolton | 00T | NHS Bolton CCG | 97.3% | 97.5% |
| E08000001 | Bolton | 00V | NHS Bury CCG | 1.5% | 1.0% |
| E08000001 | Bolton | 00X | NHS Chorley and South Ribble CCG | 0.2% | 0.1% |
| E08000001 | Bolton | 01G | NHS Salford CCG | 0.6% | 0.1% |
| E08000001 | Bolton | 01G 02H | NHS Wigan Borough CCG | 0.8% | 0.5% |
| E06000058 | Bournemouth, Christchurch and Poole | 11J | NHS Dorset CCG | 52.4% | 99.7% |
| E06000058 | Bournemouth, Christchurch and Poole | 11A | NHS West Hampshire CCG | 0.2% | 0.3% |
| E06000036 | | 15A | • | 0.5% | 2.0% |
| E06000036 | Bracknell Forest Bracknell Forest | 15D | NHS Berkshire West CCG NHS East Berkshire CCG | 26.1% | 96.9% |
| E06000036 | Bracknell Forest | 99M | NHS Cast Berkstille CCG NHS North East Hampshire and Farnham CCG | 0.6% | 1.0% |
| E06000036 | Bracknell Forest Bracknell Forest | 10C | NHS North East Hampshire and Farnham CCG NHS Surrey Heath CCG | 0.6% | 0.1% |
| E08000036 | Bradford | 02N | NHS Surrey Heath CCG NHS Airedale, Wharfdale and Craven CCG | 67.2% | 18.4% |
| E08000032 | Bradford | 02N 02W | NHS Airedale, Whartdale and Craven CCG NHS Bradford City CCG | 98.9% | 23.9% |
| E08000032 | Bradford | 02W 02R | NHS Bradford City CCG NHS Bradford Districts CCG | 98.9% | 56.3% |
| E08000032 | Bradford | 02K 02T | NHS Calderdale CCG | 0.2% | 0.0% |
| E08000032 | Bradford | 15F | NHS Calderdale CCG NHS Leeds CCG | 0.2% | 1.4% |
| E08000032 | Bradford | 03J | NHS North Kirklees CCG | 0.2% | 0.0% |
| E09000005 | Brent | 03J 07M | NHS Barnet CCG | 2.3% | 2.4% |
| E09000005 | Brent | 07IVI 07P | NHS Brent CCG | 89.7% | 86.4% |
| E09000005 | Brent | 07P | NHS Brent CCG NHS Camden CCG | 3.9% | 2.8% |
| E09000005 | Brent | 07K 09A | NHS Camaen CCG NHS Central London (Westminster) CCG | 1.3% | 0.7% |
| E09000005 | | 09A 07W | NHS Central London (Westminster) CCG NHS Ealing CCG | 0.5% | 0.7% |
| E09000005 | Brent Brent | 08C | NHS Ealing CCG NHS Hammersmith and Fulham CCG | 0.5% | 0.6% |
| E09000005 | Brent | 08C 08E | NHS Harnow CCG NHS Harrow CCG | 5.9% | 4.0% |
| E09000005 | | 08Y | NHS Harrow CCG NHS West London (K&C & QPP) CCG | 4.3% | 2.7% |
| | Brent Prighton and Hove | | | | |
| E06000043 | Brighton and Hove | 09D | NHS Coastal Wort Sursey CCG | 97.9% | 99.7% |
| E06000043 | Brighton and Hove | 09G | NHS Coastal West Sussex CCG | 0.1% | 0.2% |
| E06000043 | Brighton and Hove | 99K | NHS Path and North Fact Somercet CCG | 0.3% | 0.1% |
| E06000023 | Bristol, City of | 11E | NHS Bath and North East Somerset CCG | 0.1% | 0.0% |
| E06000023 | Bristol, City of | 15C | NHS Bristol, North Somerset and South Gloucestershire CCG | 49.3% | 100.0% |
| E09000006 | Bromley | 07N | NHS Bexiley CCG | 0.2% | 0.1% |
| E09000006 | Bromley | 07Q | NHS Bromley CCG | 94.6% | 95.1% |
| E09000006 | Bromley | 07V | NHS Croydon CCG | 1.2% | 1.4% |
| E09000006 | Bromley | 08A | NHS Greenwich CCG | 1.4% | 1.2% |
| E09000006 | Bromley | 08C | NHS Hammersmith and Fulham CCG | 0.1% | 0.0% |
| E09000006 | Bromley | 08K | NHS Lambeth CCG | 0.1% | 0.2% |
| FOOOOOOC | Bromley | 08L | NHS Lewisham CCG | 1.9% | 1.8% |
| E09000006 | Bromley | 99J | NHS West Kent CCG | 0.1% | 0.2% |

| ENDIORECORD Bucking branche 147 | E10000002 | Buckinghamshire | 06F | NHS Bedfordshire CCG | 0.6% | 0.5% |
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| | E10000002 | Buckinghamshire | 15D | NHS East Berkshire CCG | 1.4% | 1.2% |
| From Profession Professio | E10000002 | Buckinghamshire | 06N | NHS Herts Valleys CCG | 1.2% | 1.4% |
| 1,000,00000000000000000000000000000000 | E10000002 | Buckinghamshire | 08G | NHS Hillingdon CCG | 0.7% | 0.4% |
| | E10000002 | Buckinghamshire | 04F | NHS Milton Keynes CCG | 1.3% | 0.7% |
| Main | E10000002 | Buckinghamshire | 04G | NHS Nene CCG | 0.1% | 0.2% |
| DESCRIPTION Part | E10000002 | Buckinghamshire | | NHS Oxfordshire CCG | 0.6% | 0.7% |
| MOSCOCCODE Bury | E08000002 | Bury | 00T | NHS Bolton CCG | 0.8% | 1.2% |
| DESIDERIORED Bury | | | | | | 94.3% |
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| 169000007 Camden 08Y | E0900007 | Camden | 08D | NHS Haringey CCG | 0.5% | 0.6% |
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| DEGRODOSS Central Bedfortschire | E0900007 | Camden | 08Y | NHS West London (K&C & QPP) CCG | 0.3% | 0.2% |
| E650000056 Central Bedfordshire OSK NIS East and North Hertfordshire CG 0.3% 0 106000056 Central Bedfortshire OSP NIS Herts Valley CGG 0.3% 1 106000056 Central Bedfortshire OSP NIS MINION CGG 0.1% 0 106000056 Central Bedfortshire OSP NIS MINION Keynes CCG 0.1% 0 106000049 Cheshire East 15M NIS Batton Keynes CCG 9.64% 50 106000049 Cheshire East 01C NIS Satton Cheshire CCG 9.64% 50 106000049 Cheshire East 01R NIS South Cheshire CCG 9.86% 45 106000049 Cheshire East 01R NIS South Cheshire CCG 9.6% 45 106000049 Cheshire East 01R NIS South Cheshire CCG 9.6% 45 106000049 Cheshire East 02A NIS South Cheshire CCG 9.6% 0.6% 0.0 106000049 Cheshire East 02A NIS South Cheshire CCG 0.5% 0.0 0.0 | E06000056 | Central Bedfordshire | 06F | NHS Bedfordshire CCG | 56.6% | 95.0% |
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| E10000014 Hampshire 15D NHS East Berkshire CCG 0.2% 0.0° E10000014 Hampshire 10K NHS Fareham and Gosport CCG 98.5% 14.3° E10000014 Hampshire 09M NHS Quildford and Waverley CCG 2.9% 0.5° E10000014 Hampshire 99M NHS North East Hampshire and Farnham CCG 76.5% 12.4° E10000014 Hampshire 10J NHS North Hampshire CCG 99.2% 15.9° E10000014 Hampshire 10W NHS Portsmouth CCG 4.4% 0.7° E10000014 Hampshire 10V NHS South Eastern Hampshire CCG 95.6% 14.6° E10000014 Hampshire 10X NHS Southampton CCG 5.1% 1.0° E10000014 Hampshire 10C NHS Surrey Heath CCG 97.7% 39.1° E10000014 Hampshire 11A NHS West Hampshire CCG 97.7% 39.1° E10000014 Hampshire 99N NHS West Hampshire CCG 1.3% 0.4° E09000014 | | • | | | | |
| E10000014 Hampshire 10K NHS Fareham and Gosport CCG 98.5% 14.3° E10000014 Hampshire 09N NHS Guildford and Waverley CCG 2.9% 0.5° E10000014 Hampshire 99M NHS North East Hampshire and Farnham CCG 76.5% 12.4° E10000014 Hampshire 10 NHS North Hampshire CCG 99.2% 15.9° E10000014 Hampshire 10R NHS Portsmouth CCG 4.4% 0.7° E10000014 Hampshire 10V NHS South Eastern Hampshire CCG 95.6% 14.6° E10000014 Hampshire 10V NHS Suthampton CCG 5.1% 1.0° E10000014 Hampshire 10C NHS Surrey Heath CCG 9.8% 0.0° E10000014 Hampshire 11A NHS West Hampshire CCG 9.7% 39.1° E10000014 Hampshire 99N NHS Wiltshire CCG 9.7% 39.1° E0900014 Haringey 07M NHS Barnet CCG 9.7% 39.1° E09000014 Haringey <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> | | • | | | | |
| E10000014 Hampshire 09N NHS Guildford and Waverley CCG 2.9% 0.55 E10000014 Hampshire 99M NHS North East Hampshire CCG 76.5% 12.4* E10000014 Hampshire 10I NHS North Hampshire CCG 4.4% 0.75* E10000014 Hampshire 10R NHS Portsmouth CCG 4.4% 0.75* E10000014 Hampshire 10V NHS South Eastern Hampshire CCG 95.6% 14.6* E10000014 Hampshire 10X NHS Southampton CCG 5.1% 1.0* E10000014 Hampshire 10C NHS Surrey Heath CCG 0.8% 0.0* E10000014 Hampshire 11A NHS West Hampshire CCG 97.7% 39.1* E10000014 Hampshire 99N NHS Wilshire CCG 1.3% 0.4* E0000014 Haringey 07M NHS Barnet CCG 1.3% 0.4* E09000014 Haringey 07R NHS Central London (Westminster) CCG 0.1% 0.6* E09000014 Haringey | | • | | | | |
| E10000014 Hampshire 99M NHS North East Hampshire and Farnham CCG 76.5% 12.4° E10000014 Hampshire 10J NHS North Hampshire CCG 99.2% 15.9° E10000014 Hampshire 10R NHS Portsmouth CCG 4.4% 0.7° E10000014 Hampshire 10V NHS South Eastern Hampshire CCG 95.6% 14.6° E10000014 Hampshire 10X NHS South Eastern Hampshire CCG 5.1% 1.0° E10000014 Hampshire 10C NHS Survey Heath CCG 0.8% 0.0° E10000014 Hampshire 11A NHS West Hampshire CCG 97.7% 39.1° E10000014 Hampshire 99N NHS Wittshire CCG 97.7% 39.1° E10000014 Haringey 07M NHS Camden CCG 1.3% 0.4° E09000014 Haringey 07R NHS Camden CCG 0.1° 0.1° E09000014 Haringey 07T NHS Camteal London (Westminster) CCG 0.1% 0.1° E09000014 Haringe | | • | | | | 0.5% |
| E10000014 Hampshire 10J NHS North Hampshire CCG 99.2% 15.95 E10000014 Hampshire 10R NHS Portsmouth CCG 4.4% 0.77 E10000014 Hampshire 10V NHS South Eastern Hampshire CCG 95.6% 14.66 E10000014 Hampshire 10X NHS South Eastern Hampshire CCG 0.8% 0.00 E10000014 Hampshire 10C NHS Surrey Heath CCG 0.8% 0.00 E10000014 Hampshire 11A NHS West Hampshire CCG 97.7% 39.1* E10000014 Hampshire 99N NHS Wiltshire CCG 1.3% 0.4* E10000014 Haringey 07M NHS Gamden CCG 1.3% 0.4* E09000014 Haringey 07R NHS Central London (Westminster) CCG 0.1% 0.1* E09000014 Haringey 07T NHS Central London (Westminster) CCG 0.1% 0.1* E09000014 Haringey 07X NHS Enfield CCG 3.1% 3.2* E09000014 Haringey | | | | · | | 12.4% |
| E10000014 Hampshire 10R NHS Portsmouth CCG 4.4% 0.75 E10000014 Hampshire 10V NHS South Eastern Hampshire CCG 95.6% 14.65 E10000014 Hampshire 10X NHS Southarpton CCG 5.1% 1.05 E10000014 Hampshire 10C NHS Surrey Heath CCG 0.8% 0.00 E10000014 Hampshire 11A NHS West Hampshire CCG 97.7% 39.15 E10000014 Hampshire 99N NHS Wiltshire CCG 1.3% 0.4* E09000014 Haringey 07M NHS Barnet CCG 1.0% 1.4* E09000014 Haringey 07M NHS Central London (Westminster) CCG 0.1% 0.1* E09000014 Haringey 09A NHS Central London (Westminster) CCG 0.1% 0.1* E09000014 Haringey 07T NHS Enfield CCG 3.1% 3.2* E09000014 Haringey 07X NHS Enfield CCG 3.4% 0.4* E09000014 Haringey 08C | | • | | · | | 15.9% |
| E10000014 Hampshire 10X NHS Southampton CCG 5.1% 1.0° E10000014 Hampshire 10C NHS Surrey Heath CCG 0.8% 0.0° E10000014 Hampshire 11A NHS West Hampshire CCG 97.7% 39.1° E10000014 Hampshire 99N NHS Wiltshire CCG 1.3% 0.4° E09000014 Haringey 07M NHS Barnet CCG 1.0% 1.4° E09000014 Haringey 07R NHS Camben CCG 0.6% 0.6° E09000014 Haringey 09A NHS Central London (Westminster) CCG 0.1% 0.1° E09000014 Haringey 07T NHS City and Hackney CCG 3.1% 3.2° E09000014 Haringey 07X NHS Enfield CCG 1.3% 1.4° E09000014 Haringey 08C NHS Hammersmith and Fulham CCG 0.4% 0.3° E09000014 Haringey 08D NHS Haringey CCG 87.7% 91.0° E09000015 Harrow 07M NHS Barnet | E10000014 | • | | NHS Portsmouth CCG | | 0.7% |
| E10000014 Hampshire 10C NHS Surrey Heath CCG 0.8% 0.00 E10000014 Hampshire 11A NHS West Hampshire CCG 97.7% 39.15 E10000014 Hampshire 99N NHS Wiltshire CCG 1.3% 0.4* E09000014 Haringey 07M NHS Camden CCG 0.6% 0.6% E09000014 Haringey 09A NHS Central London (Westminster) CCG 0.1% 0.1* E09000014 Haringey 07T NHS City and Hackney CCG 3.1% 3.2* E09000014 Haringey 07X NHS Enffield CCG 1.3% 1.4* E09000014 Haringey 08C NHS Hammersmith and Fulham CCG 0.4% 0.3* E09000014 Haringey 08D NHS Haringey CCG 87.7% 91.0* E09000014 Haringey 08H NHS Haringey CCG 87.7% 91.0* E09000015 Harrow 07M NHS Barnet CCG 4.3% 6.4* E09000015 Harrow 07P NHS Barnet CCG | | • | | NHS South Eastern Hampshire CCG | 95.6% | 14.6% |
| E10000014 Hampshire 11A NHS West Hampshire CCG 97.7% 39.15 E10000014 Hampshire 99N NHS Wiltshire CCG 1.3% 0.48 E09000014 Haringey 07M NHS Barnet CCG 1.0% 1.45 E09000014 Haringey 07R NHS Canden CCG 0.1% 0.15 E09000014 Haringey 09A NHS Central London (Westminster) CCG 0.1% 0.15 E09000014 Haringey 07T NHS City and Hackney CCG 3.1% 3.25 E09000014 Haringey 07X NHS Enfield CCG 1.3% 1.45 E09000014 Haringey 08C NHS Hammersmith and Fulham CCG 0.4% 0.3 E09000014 Haringey 08D NHS Haringey CCG 87.7% 91.0 E09000014 Haringey 08H NHS Haringey CCG 4.3% 6.4 E09000015 Harrow 07M NHS Barnet CCG 4.3% 6.4 E09000015 Harrow 07P NHS Baring CCG | E10000014 | Hampshire | 10X | NHS Southampton CCG | 5.1% | 1.0% |
| E10000014 Hampshire 99N NHS Wiltshire CCG 1.3% 0.48 E09000014 Haringey 07M NHS Barnet CCG 1.0% 1.4 E09000014 Haringey 07R NHS Camden CCG 0.6% 0.6 E09000014 Haringey 09A NHS Central London (Westminster) CCG 0.1% 0.1 E09000014 Haringey 07T NHS City and Hackney CCG 3.1% 3.2 E09000014 Haringey 07X NHS Enfield CCG 1.3% 1.4 E09000014 Haringey 08C NHS Hammersmith and Fulham CCG 0.4% 0.3 E09000014 Haringey 08D NHS Haringey CCG 87.7% 91.0 E09000014 Haringey 08H NHS Islington CCG 2.5% 2.1 E09000015 Harrow 07M NHS Barnet CCG 4.8% 6.4 E09000015 Harrow 07P NHS Brent CCG 3.6% 4.8 E09000015 Harrow 07W NHS Ealing CCG 1.3% | E10000014 | Hampshire | 10C | NHS Surrey Heath CCG | 0.8% | 0.0% |
| E09000014 Haringey 07M NHS Barnet CCG 1.0% 1.4% E09000014 Haringey 07R NHS Camden CCG 0.6% 0.6% E09000014 Haringey 09A NHS Central London (Westminster) CCG 0.1% 0.1* E09000014 Haringey 07T NHS City and Hackney CCG 3.1% 3.2* E09000014 Haringey 07X NHS Enfield CCG 1.3% 1.4* E09000014 Haringey 08C NHS Hammersmith and Fulham CCG 0.4% 0.3* E09000014 Haringey 08D NHS Haringey CCG 87.7% 91.0* E09000015 Harrow 07M NHS Islington CCG 2.5% 2.1* E09000015 Harrow 07P NHS Branet CCG 4.3% 6.4* E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.1* E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.1* E09000015 Harrow 08C NHS Harmow CCG 8.9.7% | | Hampshire | | · | | 39.1% |
| E09000014 Haringey 0.7R NHS Camden CCG 0.6% 0.6% 0.66 E09000014 Haringey 0.9A NHS Central London (Westminster) CCG 0.1% 0.1* E09000014 Haringey 0.7T NHS City and Hackney CCG 3.1% 3.2* E09000014 Haringey 0.8C NHS Haringel CCG 0.4% 0.3* E09000014 Haringey 0.8D NHS Haringey CCG 87.7% 91.0* E09000014 Haringey 0.8H NHS Islington CCG 2.5% 2.1* E09000015 Harrow 0.7M NHS Barnet CCG 4.3% 6.4* E09000015 Harrow 0.7P NHS Bernt CCG 3.6% 4.8* E09000015 Harrow 0.7W NHS Ealing CCG 1.3% 2.1* E09000015 Harrow 0.8C NHS Harmwersmith and Fulham CCG 0.1% 0.0* E09000015 Harrow 0.8E NHS Harmwer CCG 8.9.7% 8.1* E09000015 Harrow 0.8E NHS Harr | | Hampshire | | | | 0.4% |
| E09000014 Haringey 09A NHS Central London (Westminster) CCG 0.1% 0.1% E09000014 Haringey 07T NHS City and Hackney CCG 3.1% 3.2% E09000014 Haringey 07X NHS Enfield CCG 1.3% 1.4% E09000014 Haringey 08C NHS Hammersmith and Fulham CCG 87.7% 9.10% E09000014 Haringey 08D NHS Haringey CCG 87.7% 9.10% E09000014 Haringey 08H NHS Islington CCG 2.5% 2.1% E09000015 Harrow 07M NHS Barnet CCG 4.3% 6.4% E09000015 Harrow 07P NHS Brent CCG 3.6% 4.8% E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.1% E09000015 Harrow 08C NHS Hammersmith and Fulham CCG 0.1% 0.0% E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.1% E09000015 Harrow 06N NHS Harrow CCG | | | | | | 1.4% |
| E09000014 Haringey 07T NHS City and Hackney CCG 3.1% 3.2° E09000014 Haringey 07X NHS Enfield CCG 1.3% 1.4° E09000014 Haringey 08C NHS Harmersmith and Fulham CCG 0.4% 0.3° E09000014 Haringey 08D NHS Haringey CCG 87.7% 91.0° E09000014 Haringey 08H NHS Islington CCG 2.5% 2.1° E09000015 Harrow 07M NHS Barnet CCG 4.3% 6.4° E09000015 Harrow 07P NHS Brent CCG 3.6% 4.8° E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.1° E09000015 Harrow 08C NHS Harmersmith and Fulham CCG 1.3% 2.1° E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.1° E09000015 Harrow 06N NHS Harrow CCG 89.7% 84.1° E09000015 Harrow 06N NHS Herts Valleys CCG 0.2° | | | | | | 0.6% |
| E09000014 Haringey 07X NHS Enfield CCG 1.3% 1.45 E09000014 Haringey 08C NHS Harmersmith and Fulham CCG 0.4% 0.3 E09000014 Haringey 08D NHS Haringey CCG 87.7% 91.0 E09000015 Harrow 07M NHS Barnet CCG 4.3% 6.4 E09000015 Harrow 07P NHS Brent CCG 3.6% 4.8 E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.1 E09000015 Harrow 08C NHS Harmersmith and Fulham CCG 0.1% 0.0 E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.1 E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.5 E09000015 Harrow 06N NHS Heits Valleys CCG 0.2% 0.5 E09000015 Harrow 06N NHS Hillingdon CCG 1.8% 2.0 | | | | | | 0.1% |
| E09000014 Haringey 08C NHS Hammersmith and Fulham CCG 0.4% 0.3 E09000014 Haringey 08D NHS Haringey CCG 87.7% 91.0 E09000014 Haringey 08H NHS Islington CCG 2.5% 2.1 E09000015 Harrow 07M NHS Barnet CCG 4.3% 6.4% E09000015 Harrow 07P NHS Brent CCG 3.6% 4.8 E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.1 E09000015 Harrow 08C NHS Harmersmith and Fulham CCG 0.1% 0.0 E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.1* E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.5* E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.0* | | | | | | 3.2% |
| E09000014 Haringey 08D NHS Haringey CCG 87.7% 91.05 E09000014 Haringey 08H NHS Islington CCG 2.5% 2.15 E09000015 Harrow 07M NHS Barnet CCG 4.3% 6.4% E09000015 Harrow 07P NHS Brent CCG 3.6% 4.8% E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.15 E09000015 Harrow 08C NHS Hammersmith and Fulham CCG 0.1% 0.05 E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.15 E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.55 E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.05 | | | | | | |
| E09000014 Haringey 08H NHS Islington CCG 2.5% 2.15 E09000015 Harrow 07M NHS Barnet CCG 4.3% 6.45 E09000015 Harrow 07P NHS Brent CCG 3.6% 4.85 E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.15 E09000015 Harrow 08C NHS Hammersmith and Fulham CCG 0.1% 0.05 E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.15 E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.55 E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.05 | | | | | | |
| E09000015 Harrow 07M NHS Barnet CCG 4.3% 6.48 E09000015 Harrow 07P NHS Brent CCG 3.6% 4.88 E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.15 E09000015 Harrow 08C NHS Hammersmith and Fulham CCG 0.1% 0.05 E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.15 E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.55 E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.05 | | | | <u> </u> | | |
| E09000015 Harrow 07P NHS Brent CCG 3.6% 4.85 E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.15 E09000015 Harrow 08C NHS Hammersmith and Fulham CCG 0.1% 0.05 E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.15 E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.55 E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.05 | | | | - | | |
| E09000015 Harrow 07W NHS Ealing CCG 1.3% 2.15 E09000015 Harrow 08C NHS Hammersmith and Fulham CCG 0.1% 0.05 E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.15 E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.55 E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.05 | | | | | | 4.8% |
| E09000015 Harrow 08C NHS Hammersmith and Fulham CCG 0.1% 0.00 E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.19 E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.59 E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.09 | | | | | | 2.1% |
| E09000015 Harrow 08E NHS Harrow CCG 89.7% 84.19 E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.59 E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.09 | | | | | | 0.0% |
| E09000015 Harrow 06N NHS Herts Valleys CCG 0.2% 0.5% E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.0% | | | | | | 84.1% |
| E09000015 Harrow 08G NHS Hillingdon CCG 1.8% 2.09 | | | | | | 0.5% |
| | | | | | | 2.0% |
| | E09000015 | | | - | | 0.1% |

| E06000001 | Hartlepool | 00D | NHS Durham Dales, Easington and Sedgefield CCG | 0.2% | 0.6% |
|------------------------|--|------------|---|---------------|---------------|
| E06000001 | Hartlepool | 00K | NHS Hartlepool and Stockton-On-Tees CCG | 32.4% | 99.4% |
| E09000016 | Havering | 07L | NHS Barking and Dagenham CCG | 3.5% | 2.9% |
| E09000016 | Havering | 08F | NHS Havering CCG | 91.7% | 96.2% |
| E09000016 | Havering | M80 | NHS Newham CCG | 0.1% | 0.2% |
| E09000016 | Havering | 08N | NHS Redbridge CCG | 0.6% | 0.7% |
| E09000016 | Havering | 07G | NHS Thurrock CCG | 0.1% | 0.0% |
| E06000019 | Herefordshire, County of | 11M | NHS Gloucestershire CCG | 0.3% | 0.9% |
| E06000019 | Herefordshire, County of | 05F | NHS Herefordshire CCG | 98.2% | 97.3% |
| E06000019 | Herefordshire, County of | 05N | NHS Shropshire CCG | 0.3% | 0.5% |
| E06000019 E10000015 | Herefordshire, County of Hertfordshire | 05T 07M | NHS South Worcestershire CCG NHS Barnet CCG | 0.8% | 1.3% |
| E10000015 | Hertfordshire | 06F | NHS Bedfordshire CCG | 0.1% | 0.0% |
| E10000015 | Hertfordshire | 14Y | NHS Buckinghamshire CCG | 0.2% | 0.0% |
| E10000015 | Hertfordshire | 06H | NHS Cambridgeshire and Peterborough CCG | 2.1% | 1.6% |
| E10000015 | Hertfordshire | 06K | NHS East and North Hertfordshire CCG | 97.0% | 46.5% |
| E10000015 | Hertfordshire | 07X | NHS Enfield CCG | 0.5% | 0.1% |
| E10000015 | Hertfordshire | 08E | NHS Harrow CCG | 0.6% | 0.1% |
| E10000015 | Hertfordshire | 06N | NHS Herts Valleys CCG | 98.0% | 50.7% |
| E10000015 | Hertfordshire | 08G | NHS Hillingdon CCG | 2.2% | 0.6% |
| E10000015 | Hertfordshire | 06P | NHS Luton CCG | 0.4% | 0.0% |
| E10000015 | Hertfordshire | 07H | NHS West Essex CCG | 0.8% | 0.2% |
| E09000017 | Hillingdon | 14Y | NHS Buckinghamshire CCG | 0.0% | 0.1% |
| E09000017 | Hillingdon | 07W | NHS Ealing CCG | 5.2% | 6.9% |
| E09000017 | Hillingdon | 08C | NHS Hammersmith and Fulham CCG | 0.5% | 0.3% |
| E09000017 | Hillingdon | 08E | NHS Harrow CCG | 2.2% | 1.8% 89.8% |
| E09000017 E09000017 | Hillingdon | 08G 07Y | NHS Hillingdon CCG NHS Hounslow CCG | 94.3% | 1.0% |
| E09000017 E09000018 | Hillingdon Hounslow | 07W | NHS Ealing CCG | 5.4% | 7.4% |
| E09000018 | Hounslow | 08C | NHS Hammersmith and Fulham CCG | 1.2% | 0.9% |
| E09000018 | Hounslow | 08G | NHS Hillingdon CCG | 0.2% | 0.2% |
| E09000018 | Hounslow | 07Y | NHS Hounslow CCG | 88.2% | 87.1% |
| E09000018 | Hounslow | 09Y | NHS North West Surrey CCG | 0.3% | 0.4% |
| E09000018 | Hounslow | 08P | NHS Richmond CCG | 5.7% | 3.8% |
| E09000018 | Hounslow | 08Y | NHS West London (K&C & QPP) CCG | 0.2% | 0.1% |
| E06000046 | Isle of Wight | 10L | NHS Isle of Wight CCG | 100.0% | 100.0% |
| E09000019 | Islington | 07R | NHS Camden CCG | 4.9% | 5.4% |
| E09000019 | Islington | 09A | NHS Central London (Westminster) CCG | 0.5% | 0.5% |
| E09000019 | Islington | 07T | NHS City and Hackney CCG | 3.4% | 4.2% |
| E09000019 | Islington | 08C | NHS Hammersmith and Fulham CCG | 0.5% | 0.5% |
| E09000019 | Islington | 08D | NHS Haringey CCG | 1.2% | 1.5% |
| E09000019 | Islington | 08H | NHS Islington CCG | 89.1% | 87.9% |
| E09000020 | Kensington and Chelsea | 07P | NHS Brent CCG | 0.0% | 0.1% |
| E09000020 | Kensington and Chelsea | 07R | NHS Camden CCG | 0.2% | 0.3% |
| E09000020 E09000020 | Kensington and Chelsea Kensington and Chelsea | 09A 08C | NHS Central London (Westminster) CCG NHS Hammersmith and Fulham CCG | 4.0% | 5.4% 1.7% |
| E09000020 | Kensington and Chelsea | 08Y | NHS West London (K&C & QPP) CCG | 63.9% | 92.5% |
| E10000016 | Kent | 09C | NHS Ashford CCG | 100.0% | 8.3% |
| E10000016 | Kent | 07N | NHS Bexley CCG | 1.3% | 0.2% |
| E10000016 | Kent | 07Q | NHS Bromley CCG | 0.9% | 0.2% |
| E10000016 | Kent | 09E | NHS Canterbury and Coastal CCG | 100.0% | 14.1% |
| E10000016 | Kent | 09J | NHS Dartford, Gravesham and Swanley CCG | 98.3% | 16.5% |
| E10000016 | Kent | 09L | NHS East Surrey CCG | 0.1% | 0.0% |
| E10000016 | Kent | 08A | NHS Greenwich CCG | 0.2% | 0.0% |
| E10000016 | Kent | 09P | NHS Hastings and Rother CCG | 0.3% | 0.0% |
| E10000016 | Kent | 99K | NHS High Weald Lewes Havens CCG | 0.6% | 0.0% |
| E10000016 | Kent | 09W | NHS Medway CCG | 6.1% | 1.1% |
| E10000016 | Kent | 10A | NHS South Kent Coast CCG | 100.0% | 12.9% |
| E10000016 | Kent | 10D | NHS Swale CCG | 99.8% | 7.1% |
| E10000016 | Kent | 10E | NHS Thanet CCG | 100.0% | 9.1% |
| E10000016 | Kent Kingston upon Hull City of | 99J | NHS West Kent CCG NHS East Riding of Yorkshire CCG | 98.7% | 30.4% |
| E06000010 | Kingston upon Hull, City of | 02Y | - | 1.3% | 1.4% 98.6% |
| E06000010 E09000021 | Kingston upon Hull, City of Kingston upon Thames | 03F 08J | NHS Hull CCG NHS Kingston CCG | 90.8% | 98.6% |
| E09000021 | Kingston upon Thames Kingston upon Thames | 08J | NHS Merton CCG | 86.9% 1.1% | 1.3% |
| E09000021 | Kingston upon Thames Kingston upon Thames | 08P | NHS Richmond CCG | 0.7% | 0.8% |
| E09000021 | Kingston upon Thames | 99H | NHS Surrey Downs CCG | 0.7% | 1.2% |
| E09000021 | Kingston upon Thames | 08T | NHS Sutton CCG | 0.1% | 0.1% |
| E09000021 | Kingston upon Thames | 08X | NHS Wandsworth CCG | 0.3% | 0.7% |
| E08000034 | Kirklees | 02P | NHS Barnsley CCG | 0.1% | 0.0% |
| E08000034 | Kirklees | 02R | NHS Bradford Districts CCG | 1.0% | 0.7% |
| | Kirklees | 02T | NHS Calderdale CCG | 1.4% | 0.7% |
| E08000034 | | | | | E 4 70/ |
| E08000034 E08000034 | Kirklees | 03A | NHS Greater Huddersfield CCG | 99.6% | 54.7% |
| E08000034 E08000034 | Kirklees Kirklees | 15F | NHS Leeds CCG | 0.1% | 0.3% |
| E08000034 | Kirklees | | | | |

| E08000011 | Vacualou | 015 | NUIS Halten CCC | 1.00/ | 0.00/ |
|------------------------|----------------|------------|---|--------|-------|
| E08000011 | Knowsley | 01F | NHS Halton CCG | 1.0% | 0.8% |
| | Knowsley | 01J | NHS Knowsley CCG | 86.8% | 88.2% |
| E08000011 | Knowsley | 99A | NHS Liverpool CCG | 2.4% | 8.0% |
| E08000011 | Knowsley | 01T | NHS South Sefton CCG | 0.1% | 0.1% |
| E08000011 | Knowsley | 01X | NHS St Helens CCG | 2.3% | 2.8% |
| E09000022 | Lambeth | 07R | NHS Camden CCG | 0.2% | 0.1% |
| E09000022 | Lambeth | 09A | NHS Central London (Westminster) CCG | 0.9% | 0.6% |
| E09000022 | Lambeth | 07V | NHS Croydon CCG | 0.7% | 0.8% |
| E09000022 | Lambeth | 08C | NHS Hammersmith and Fulham CCG | 0.6% | 0.4% |
| E09000022 | Lambeth | 08K | NHS Lambeth CCG | 85.5% | 92.2% |
| E09000022 | Lambeth | 08R | NHS Merton CCG | 1.0% | 0.6% |
| E09000022 | Lambeth | 08Q | NHS Southwark CCG | 1.9% | 1.6% |
| | | - | NHS Wandsworth CCG | | 3.7% |
| E09000022 | Lambeth | 08X | | 3.5% | |
| E09000022 | Lambeth | 08Y | NHS West London (K&C & QPP) CCG | 0.1% | 0.0% |
| E10000017 | Lancashire | 02N | NHS Airedale, Wharfdale and Craven CCG | 0.2% | 0.0% |
| E10000017 | Lancashire | 00Q | NHS Blackburn with Darwen CCG | 11.1% | 1.5% |
| E10000017 | Lancashire | 00R | NHS Blackpool CCG | 13.6% | 1.9% |
| E10000017 | Lancashire | 00T | NHS Bolton CCG | 0.3% | 0.0% |
| E10000017 | Lancashire | 00V | NHS Bury CCG | 1.4% | 0.2% |
| E10000017 | Lancashire | 00X | NHS Chorley and South Ribble CCG | 99.8% | 14.5% |
| E10000017 | Lancashire | 01A | NHS East Lancashire CCG | 99.0% | 30.0% |
| E10000017 | Lancashire | 02M | NHS Fylde & Wyre CCG | 97.9% | 13.8% |
| E10000017 | Lancashire | 01E | NHS Greater Preston CCG | 100.0% | 16.6% |
| E10000017 | Lancashire | 01D | NHS Heywood, Middleton and Rochdale CCG | 0.9% | 0.2% |
| E10000017 | Lancashire | 01J | NHS Knowsley CCG | 0.1% | 0.0% |
| E10000017 | Lancashire | 01K | • | 44.1% | 12.1% |
| | | | NHS Morecambe Bay CCG | | |
| E10000017 | Lancashire | 01T | NHS South Sefton CCG | 0.5% | 0.0% |
| E10000017 | Lancashire | 01V | NHS Southport and Formby CCG | 3.2% | 0.3% |
| E10000017 | Lancashire | 01X | NHS St Helens CCG | 0.5% | 0.0% |
| E10000017 | Lancashire | 02G | NHS West Lancashire CCG | 96.9% | 8.7% |
| E10000017 | Lancashire | 02H | NHS Wigan Borough CCG | 0.7% | 0.2% |
| E08000035 | Leeds | 02N | NHS Airedale, Wharfdale and Craven CCG | 0.1% | 0.0% |
| E08000035 | Leeds | 02W | NHS Bradford City CCG | 1.1% | 0.2% |
| E08000035 | Leeds | 02R | NHS Bradford Districts CCG | 0.5% | 0.2% |
| E08000035 | Leeds | 15F | NHS Leeds CCG | 97.7% | 98.8% |
| E08000035 | Leeds | 03J | NHS North Kirklees CCG | 0.3% | 0.0% |
| E08000035 | Leeds | 03Q | NHS Vale of York CCG | 0.6% | 0.2% |
| E08000035 | Leeds | 03R | NHS Wakefield CCG | 1.4% | 0.6% |
| | | | | | |
| E06000016 | Leicester | 03W | NHS East Leicestershire and Rutland CCG | 2.1% | 1.8% |
| E06000016 | Leicester | 04C | NHS Leicester City CCG | 92.8% | 95.5% |
| E06000016 | Leicester | 04V | NHS West Leicestershire CCG | 2.8% | 2.7% |
| E10000018 | Leicestershire | 03V | NHS Corby CCG | 0.5% | 0.0% |
| E10000018 | Leicestershire | 15M | NHS Derby and Derbyshire CCG | 0.4% | 0.6% |
| E10000018 | Leicestershire | 03W | NHS East Leicestershire and Rutland CCG | 85.5% | 39.8% |
| E10000018 | Leicestershire | 04C | NHS Leicester City CCG | 7.2% | 4.1% |
| E10000018 | Leicestershire | 04N | NHS Rushcliffe CCG | 5.4% | 1.0% |
| E10000018 | Leicestershire | 04Q | NHS South West Lincolnshire CCG | 5.6% | 1.1% |
| E10000018 | Leicestershire | 05H | NHS Warwickshire North CCG | 1.6% | 0.4% |
| E10000018 | Leicestershire | 04V | NHS West Leicestershire CCG | 96.2% | 53.1% |
| E09000023 | Lewisham | 07Q | NHS Bromley CCG | 1.4% | 1.5% |
| E09000023 | Lewisham | 09A | NHS Central London (Westminster) CCG | 0.2% | 0.2% |
| | | | , | | |
| E09000023 | Lewisham | 08A | NHS Greenwich CCG | 2.1% | 1.9% |
| E09000023 | Lewisham | 08C | NHS Hammersmith and Fulham CCG | 0.3% | 0.2% |
| E09000023 | Lewisham | 08K | NHS Lambeth CCG | 0.3% | 0.4% |
| E09000023 | Lewisham | 08L | NHS Lewisham CCG | 91.5% | 92.0% |
| E09000023 | Lewisham | 08Q | NHS Southwark CCG | 3.9% | 3.9% |
| E10000019 | Lincolnshire | 06H | NHS Cambridgeshire and Peterborough CCG | 0.2% | 0.3% |
| E10000019 | Lincolnshire | 03W | NHS East Leicestershire and Rutland CCG | 0.2% | 0.1% |
| E10000019 | Lincolnshire | 03T | NHS Lincolnshire East CCG | 99.2% | 32.0% |
| E10000019 | Lincolnshire | 04D | NHS Lincolnshire West CCG | 98.6% | 29.9% |
| E10000019 | Lincolnshire | 04H | NHS Newark & Sherwood CCG | 2.4% | 0.4% |
| E10000019 | Lincolnshire | 03H | NHS North East Lincolnshire CCG | 2.7% | 0.6% |
| E10000019 | Lincolnshire | 03K | NHS North Lincolnshire CCG | 4.9% | 1.1% |
| E10000019 | Lincolnshire | 99D | NHS South Lincolnshire CCG | 90.8% | 19.6% |
| E10000019 | Lincolnshire | 04Q | NHS South West Lincolnshire CCG | 93.3% | 16.1% |
| E08000019 | Liverpool | 01J | NHS Knowsley CCG | 8.5% | 2.7% |
| E08000012 E08000012 | | | NHS Liverpool CCG | | |
| | Liverpool | 99A | | 94.4% | 96.3% |
| E08000012 | Liverpool | 01T | NHS South Sefton CCG | 3.3% | 1.0% |
| E06000032 | Luton | 06F | NHS Bedfordshire CCG | 2.3% | 4.5% |
| E06000032 | Luton | 06P | NHS Luton CCG | 97.3% | 95.5% |
| E08000003 | Manchester | 00V | NHS Bury CCG | 0.4% | 0.1% |
| E08000003 | Manchester | 01D | NHS Heywood, Middleton and Rochdale CCG | 0.5% | 0.2% |
| E08000003 | Manchester | 14L | NHS Manchester CCG | 90.9% | 95.6% |
| E08000003 | Manchester | 00Y | NHS Oldham CCG | 0.9% | 0.4% |
| E08000003 | Manchester | 01G | NHS Salford CCG | 2.5% | 1.1% |
| E08000003 | Manchester | 01W | NHS Stockport CCG | 1.7% | 0.8% |
| E08000003 | Manchester | 01Y | NHS Tameside and Glossop CCG | 0.4% | 0.8% |
| E08000003 | Manchester | 01Y 02A | NHS Trafford CCG | 4.0% | 1.6% |
| -LUUUUUUUU | IVIGITETICS | VLA | MIS Hallord CCG | 4.070 | 1.0% |

| E06000035 | Medway | 09J | NHS Dartford, Gravesham and Swanley CCG | 0.2% | 0.2% |
|------------------------|----------------------------------|------------|---|---------------|----------------|
| E06000035 | Medway | 09W | NHS Medway CCG | 93.9% | 99.5% |
| E06000035 | Medway | 10D | NHS Swale CCG | 0.2% | 0.0% |
| E06000035 | Medway | 99J | NHS West Kent CCG | 0.2% | 0.3% |
| E09000024 | Merton | 07V | NHS Croydon CCG | 0.5% | 0.9% |
| E09000024 | Merton | 08C | NHS Hammersmith and Fulham CCG | 0.2% | 0.2% |
| E09000024 | Merton | 08J | NHS Kingston CCG | 3.4% | 2.9% |
| E09000024 | Merton | 08K | NHS Lambeth CCG | 1.0% | 1.7% |
| E09000024 | Merton | 08R | NHS Merton CCG | 87.7% | 80.9% |
| E09000024 | Merton | 08T | NHS Sutton CCG | 3.3% | 2.6% |
| E09000024 | Merton | 08X | NHS Wandsworth CCG | 6.6% | 10.8% |
| E06000002 | Middlesbrough | 03D | NHS Hambleton, Richmondshire and Whitby CCG | 0.2% | 0.2% |
| E06000002 E06000002 | Middlesbrough Middlesbrough | 00K 00M | NHS Hartlepool and Stockton-On-Tees CCG NHS South Tees CCG | 0.2% 52.3% | 0.3% 99.5% |
| E06000002 E06000042 | Milton Keynes | 06F | NHS Bedfordshire CCG | 1.5% | 2.5% |
| E06000042 E06000042 | Milton Keynes | 04F | NHS Milton Keynes CCG | 95.5% | 96.2% |
| E06000042 | Milton Keynes | 04G | NHS Nene CCG | 0.6% | 1.3% |
| E08000021 | Newcastle upon Tyne | 13T | NHS Newcastle Gateshead CCG | 58.9% | 95.2% |
| E08000021 | Newcastle upon Tyne | 99C | NHS North Tyneside CCG | 5.9% | 4.0% |
| E08000021 | Newcastle upon Tyne | 00L | NHS Northumberland CCG | 0.8% | 0.8% |
| E09000025 | Newham | 07L | NHS Barking and Dagenham CCG | 0.5% | 0.3% |
| E09000025 | Newham | 09A | NHS Central London (Westminster) CCG | 0.7% | 0.4% |
| E09000025 | Newham | 07T | NHS City and Hackney CCG | 0.1% | 0.0% |
| E09000025 | Newham | 08C | NHS Hammersmith and Fulham CCG | 0.5% | 0.3% |
| E09000025 | Newham | M80 | NHS Newham CCG | 96.6% | 97.3% |
| E09000025 | Newham | 08N | NHS Redbridge CCG | 0.3% | 0.2% |
| E09000025 | Newham | 08V | NHS Tower Hamlets CCG | 0.2% | 0.2% |
| E09000025 | Newham | 08W | NHS Waltham Forest CCG | 1.7% | 1.4% |
| E10000020 | Norfolk | 06H | NHS Cambridgeshire and Peterborough CCG | 0.7% | 0.7% |
| E10000020 | Norfolk | 06M | NHS Great Yarmouth and Waveney CCG | 47.7% | 12.2% |
| E10000020 | Norfolk | 06L | NHS Ipswich and East Suffolk CCG | 0.2% | 0.0% |
| E10000020 | Norfolk | 06V | NHS North Norfolk CCG | 100.0% | 18.6% |
| E10000020 | Norfolk | 06W | NHS Norwich CCG | 100.0% | 25.2% |
| E10000020 | Norfolk Norfolk | 99D | NHS South Norfall CCC | 0.2% 98.9% | 0.0% |
| E10000020 E10000020 | Norfolk | 06Y 07J | NHS South Norfolk CCG NHS West Norfolk CCG | 98.4% | 24.1% 18.5% |
| E10000020 | Norfolk | 07K | NHS West Notifolk CCG | 2.6% | 0.7% |
| E06000020 | North East Lincolnshire | 07K | NHS Lincolnshire East CCG | 0.8% | 1.2% |
| E06000012 | North East Lincolnshire | 03H | NHS North East Lincolnshire CCG | 95.9% | 98.6% |
| E06000012 | North East Lincolnshire | 03K | NHS North Lincolnshire CCG | 0.2% | 0.2% |
| E06000013 | North Lincolnshire | 02Q | NHS Bassetlaw CCG | 0.2% | 0.2% |
| E06000013 | North Lincolnshire | 02X | NHS Doncaster CCG | 0.0% | 0.1% |
| E06000013 | North Lincolnshire | 02Y | NHS East Riding of Yorkshire CCG | 0.0% | 0.1% |
| E06000013 | North Lincolnshire | 04D | NHS Lincolnshire West CCG | 1.0% | 1.3% |
| E06000013 | North Lincolnshire | 03H | NHS North East Lincolnshire CCG | 1.4% | 1.4% |
| E06000013 | North Lincolnshire | 03K | NHS North Lincolnshire CCG | 94.9% | 96.9% |
| E06000024 | North Somerset | 11E | NHS Bath and North East Somerset CCG | 1.6% | 1.5% |
| E06000024 | North Somerset | 15C | NHS Bristol, North Somerset and South Gloucestershire CCG | 21.8% | 98.3% |
| E06000024 | North Somerset | 11X | NHS Somerset CCG | 0.0% | 0.2% |
| E08000022 | North Tyneside | 13T | NHS Newcastle Gateshead CCG | 1.0% | 2.6% |
| E08000022 | North Tyneside | 99C | NHS North Tyneside CCG | 93.2% | 96.3% |
| E08000022 | North Tyneside | 00L | NHS Northumberland CCG | 0.7% | 1.1% |
| E10000023 | North Yorkshire | 02N | NHS Airedale, Wharfdale and Craven CCG | 32.5% | 8.3% |
| E10000023 | North Yorkshire | 00C | NHS Darlington CCG | 1.3% | 0.2% |
| E10000023 | North Yorkshire | 02X | NHS Doncaster CCG | 0.2% | 0.1% |
| E10000023 | North Yorkshire | 00D | NHS Durham Dales, Easington and Sedgefield CCG | 0.2% | 0.1% |
| E10000023 | North Yorkshire | 01A | NHS East Lancashire CCG | 0.1% | 0.0% |
| E10000023 E10000023 | North Yorkshire | 02Y 03D | NHS East Riding of Yorkshire CCG NHS Hambleton, Richmondshire and Whitby CCG | 1.4% 98.3% | 22.8% |
| E10000023 E10000023 | North Yorkshire North Yorkshire | 03D 03E | NHS Hambleton, Richmondshire and Whitby CCG NHS Harrogate and Rural District CCG | 98.3% | 26.2% |
| E10000023 | North Yorkshire | 00K | NHS Hartlepool and Stockton-On-Tees CCG | 0.2% | 0.1% |
| E10000023 | North Yorkshire | 15F | NHS Leeds CCG | 0.2% | 1.3% |
| E10000023 | North Yorkshire | 01K | NHS Morecambe Bay CCG | 1.9% | 1.0% |
| E10000023 | North Yorkshire | 03M | NHS Scarborough and Ryedale CCG | 99.3% | 19.2% |
| E10000023 | North Yorkshire | 03Q | NHS Vale of York CCG | 32.6% | 18.8% |
| E10000023 | North Yorkshire | 03R | NHS Wakefield CCG | 2.0% | 1.2% |
| E10000021 | Northamptonshire | 06F | NHS Bedfordshire CCG | 0.1% | 0.0% |
| E10000021 | Northamptonshire | 06H | NHS Cambridgeshire and Peterborough CCG | 1.6% | 1.9% |
| E10000021 | Northamptonshire | 03V | NHS Corby CCG | 99.2% | 9.8% |
| E10000021 | Northamptonshire | 05A | NHS Coventry and Rugby CCG | 0.3% | 0.2% |
| E10000021 | Northamptonshire | 03W | NHS East Leicestershire and Rutland CCG | 2.0% | 0.8% |
| E10000021 | Northamptonshire | 04F | NHS Milton Keynes CCG | 3.1% | 1.2% |
| E10000021 | Northamptonshire | 04G | NHS Nene CCG | 98.8% | 84.9% |
| E10000021 | Northamptonshire | 10Q | NHS Oxfordshire CCG | 1.1% | 1.0% |
| E10000021 | Northamptonshire | 99D | NHS South Lincolnshire CCG | 0.9% | 0.2% |
| E06000057 | Northumberland | 13T | NHS Newcastle Gateshead CCG | 0.3% | 0.5% |
| E06000057 | Northumberland | 01H | NHS North Cumbria CCG | 0.1% | 0.1% |
| E06000057 | Northumberland | 00J | NHS North Durham CCG | 0.2% | 0.2% |
| | | | | | |
| E06000057 E06000057 | Northumberland Northumberland | 99C 00L | NHS North Tyneside CCG NHS Northumberland CCG | 0.9% 97.9% | 0.6% 98.7% |

| E06000018 | Nottingham | 04K | NHS Nottingham City CCG | 89.9% | 95.4% |
|--|--|--|---|--|---|
| E06000018 | Nottingham | 04L | NHS Nottingham North and East CCG | 4.6% | 2.0% |
| E06000018 | Nottingham | 04M | NHS Nottingham West CCG | 4.1% | 1.1% |
| E06000018 | Nottingham | 04N | NHS Rushcliffe CCG | 4.3% | 1.5% |
| | - | | | | |
| E10000024 | Nottinghamshire | 02Q | NHS Bassetlaw CCG | 97.1% | 13.5% |
| E10000024 | Nottinghamshire | 15M | NHS Derby and Derbyshire CCG | 1.5% | 1.8% |
| E10000024 | Nottinghamshire | 02X | NHS Doncaster CCG | 1.6% | 0.6% |
| E10000024 | Nottinghamshire | 03W | NHS East Leicestershire and Rutland CCG | 0.3% | 0.1% |
| | - | 04D | | 0.4% | 0.1% |
| E10000024 | Nottinghamshire | | NHS Lincolnshire West CCG | | |
| E10000024 | Nottinghamshire | 04E | NHS Mansfield and Ashfield CCG | 97.9% | 22.5% |
| E10000024 | Nottinghamshire | 04H | NHS Newark & Sherwood CCG | 97.6% | 15.6% |
| E10000024 | Nottinghamshire | 04K | NHS Nottingham City CCG | 10.1% | 4.6% |
| E10000024 | Nottinghamshire | 04L | NHS Nottingham North and East CCG | 95.1% | 17.2% |
| | 0 | | - | | |
| E10000024 | Nottinghamshire | 04M | NHS Nottingham West CCG | 90.8% | 10.2% |
| E10000024 | Nottinghamshire | 04N | NHS Rushcliffe CCG | 90.3% | 13.6% |
| E10000024 | Nottinghamshire | 04Q | NHS South West Lincolnshire CCG | 0.7% | 0.1% |
| E10000024 | Nottinghamshire | 04V | NHS West Leicestershire CCG | 0.1% | 0.0% |
| | | | | | |
| E08000004 | Oldham | 01D | NHS Heywood, Middleton and Rochdale CCG | 1.5% | 1.4% |
| E08000004 | Oldham | 14L | NHS Manchester CCG | 0.8% | 2.1% |
| E08000004 | Oldham | 00Y | NHS Oldham CCG | 94.5% | 96.3% |
| E08000004 | Oldham | 01Y | NHS Tameside and Glossop CCG | 0.2% | 0.2% |
| E10000025 | | 15A | · | 0.5% | 0.3% |
| | Oxfordshire | | NHS Berkshire West CCG | | |
| E10000025 | Oxfordshire | 14Y | NHS Buckinghamshire CCG | 2.4% | 1.8% |
| E10000025 | Oxfordshire | 11M | NHS Gloucestershire CCG | 0.2% | 0.2% |
| E10000025 | Oxfordshire | 04G | NHS Nene CCG | 0.1% | 0.1% |
| E10000025 | Oxfordshire | 10Q | NHS Oxfordshire CCG | 97.4% | 96.5% |
| | | | | | |
| E10000025 | Oxfordshire | 05R | NHS South Warwickshire CCG | 0.6% | 0.2% |
| E10000025 | Oxfordshire | 12D | NHS Swindon CCG | 2.7% | 0.9% |
| E06000031 | Peterborough | 06H | NHS Cambridgeshire and Peterborough CCG | 23.0% | 96.3% |
| E06000031 | Peterborough | 99D | NHS South Lincolnshire CCG | 5.1% | 3.7% |
| | | | | | |
| E06000026 | Plymouth | 15N | NHS Devon CCG | 22.1% | 100.0% |
| E06000044 | Portsmouth | 10K | NHS Fareham and Gosport CCG | 1.5% | 1.4% |
| E06000044 | Portsmouth | 10R | NHS Portsmouth CCG | 95.6% | 98.4% |
| E06000044 | Portsmouth | 10V | NHS South Eastern Hampshire CCG | 0.2% | 0.2% |
| E06000038 | | 15A | NHS Berkshire West CCG | 35.3% | 99.4% |
| | Reading | | | | |
| E06000038 | Reading | 10Q | NHS Oxfordshire CCG | 0.2% | 0.6% |
| E09000026 | Redbridge | 07L | NHS Barking and Dagenham CCG | 4.9% | 3.3% |
| E09000026 | Redbridge | 08C | NHS Hammersmith and Fulham CCG | 0.1% | 0.1% |
| E09000026 | Redbridge | 08F | NHS Havering CCG | 0.8% | 0.7% |
| | | | - | | |
| E09000026 | Redbridge | 08M | NHS Newham CCG | 1.4% | 1.7% |
| E09000026 | Redbridge | 08N | NHS Redbridge CCG | 92.3% | 89.4% |
| E09000026 | Redbridge | W80 | NHS Waltham Forest CCG | 3.3% | 3.1% |
| E09000026 | Redbridge | 07H | NHS West Essex CCG | 1.8% | 1.7% |
| E06000003 | Redcar and Cleveland | 03D | NHS Hambleton, Richmondshire and Whitby CCG | 1.1% | 1.1% |
| | | | | | |
| E06000003 | Redcar and Cleveland | M00 | NHS South Tees CCG | 47.3% | 98.9% |
| E09000027 | Richmond upon Thames | 08C | NHS Hammersmith and Fulham CCG | 0.5% | 0.5% |
| E09000027 | Richmond upon Thames | 07Y | NHS Hounslow CCG | 4.9% | 7.0% |
| E09000027 | Richmond upon Thames | 08J | NHS Kingston CCG | 1.6% | 1.5% |
| | | | <u> </u> | | |
| E09000027 | Richmond upon Thames | 08P | NHS Richmond CCG | 91.7% | 90.3% |
| E09000027 | Richmond upon Thames | 99H | NHS Surrey Downs CCG | 0.0% | 0.1% |
| E09000027 | Richmond upon Thames | 08X | NHS Wandsworth CCG | 0.4% | 0.7% |
| E08000005 | Rochdale | 00V | NHS Bury CCG | 0.7% | 0.6% |
| | | 01A | · | | |
| E08000005 | Rochdale | | NHS East Lancashire CCG | 0.2% | 0.3% |
| E08000005 | Rochdale | 01D | NHS Heywood, Middleton and Rochdale CCG | 96.5% | 96.6% |
| E08000005 | Rochdale | 14L | NHS Manchester CCG | 0.6% | 1.6% |
| E08000005 | Rochdale | 00Y | NHS Oldham CCG | 0.9% | 1.0% |
| E08000018 | | 02P | | *.* | |
| _30000010 | | | NHS Barnsley CCG | 3 3% | 2 1% |
| EU8UUUU 10 | Rotherham | | NHS Barnsley CCG | 3.3% | 3.1% |
| E08000018 | Rotherham | 02Q | NHS Bassetlaw CCG | 1.0% | 0.4% |
| E08000018 | Rotherham Rotherham | 02Q 02X | NHS Bassetlaw CCG NHS Doncaster CCG | 1.0% 1.1% | 0.4% 1.2% |
| | Rotherham | 02Q | NHS Bassetlaw CCG | 1.0% | 0.4% |
| E08000018 | Rotherham Rotherham | 02Q 02X 03L | NHS Bassetlaw CCG NHS Doncaster CCG | 1.0% 1.1% 97.9% | 0.4% 1.2% 93.5% |
| E08000018 E08000018 E08000018 | Rotherham Rotherham Rotherham Rotherham | 02Q 02X 03L 03N | NHS Bassetlaw CCG NHS Doncaster CCG NHS Rotherham CCG NHS Sheffield CCG | 1.0% 1.1% 97.9% 0.8% | 0.4% 1.2% 93.5% 1.7% |
| E08000018 E08000018 E08000018 E06000017 | Rotherham Rotherham Rotherham Rotherham Rutland | 02Q 02X 03L 03N 06H | NHS Bassetlaw CCG NHS Doncaster CCG NHS Rotherham CCG NHS Sheffield CCG NHS Cambridgeshire and Peterborough CCG | 1.0% 1.1% 97.9% 0.8% 0.0% | 0.4% 1.2% 93.5% 1.7% 0.3% |
| E08000018 E08000018 E08000018 E06000017 E06000017 | Rotherham Rotherham Rotherham Rotherham Rutland Rutland | 02Q 02X 03L 03N 06H | NHS Bassetlaw CCG NHS Doncaster CCG NHS Rotherham CCG NHS Rotherham CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG | 1.0% 1.1% 97.9% 0.8% 0.0% 0.2% | 0.4% 1.2% 93.5% 1.7% 0.3% 0.5% |
| E08000018 E08000018 E08000018 E06000017 | Rotherham Rotherham Rotherham Rotherham Rutland | 02Q 02X 03L 03N 06H | NHS Bassetlaw CCG NHS Doncaster CCG NHS Rotherham CCG NHS Sheffield CCG NHS Cambridgeshire and Peterborough CCG | 1.0% 1.1% 97.9% 0.8% 0.0% | 0.4% 1.2% 93.5% 1.7% 0.3% |
| E08000018 E08000018 E08000018 E06000017 E06000017 | Rotherham Rotherham Rotherham Rotherham Rutland Rutland | 02Q 02X 03L 03N 06H | NHS Bassetlaw CCG NHS Doncaster CCG NHS Rotherham CCG NHS Rotherham CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG | 1.0% 1.1% 97.9% 0.8% 0.0% 0.2% | 0.4% 1.2% 93.5% 1.7% 0.3% 0.5% |
| E08000018 E08000018 E08000018 E06000017 E06000017 E06000017 | Rotherham Rotherham Rotherham Rotherham Rotherham Rutland Rutland Rutland Rutland Rutland | 02Q 02X 03L 03N 06H 03V 03W 99D | NHS Bassetlaw CCG NHS Doncaster CCG NHS Rotherham CCG NHS Sheffield CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS East Leicestershire and Rutland CCG NHS South Lincolnshire CCG | 1.0% 1.1% 97.9% 0.8% 0.0% 0.2% 9.9% 2.6% | 0.4% 1.2% 93.5% 1.7% 0.3% 0.5% 86.3% 11.5% |
| E08000018 E08000018 E08000018 E06000017 E06000017 E06000017 E06000017 | Rotherham Rotherham Rotherham Rotherham Rutland Rutland Rutland Rutland Rutland Rutland Rutland | 02Q 02X 03L 03N 06H 03V 03W 99D | NHS Bassetlaw CCG NHS Doncaster CCG NHS Rotherham CCG NHS Sheffield CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Corby CCG NHS East Leicestershire and Rutland CCG NHS South Lincolnshire CCG | 1.0% 1.1% 97.9% 0.8% 0.0% 0.2% 9.9% 2.6% 0.4% | 0.4% 1.2% 93.5% 1.7% 0.3% 0.5% 86.3% 11.5% |
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| E08000019 | Sheffield | 02P | NHS Barnsley CCG | 0.8% | 0.4% |
|------------------------|--------------------------------------|------------|---|---------------|---------------|
| E08000019 | Sheffield | 15M | NHS Derby and Derbyshire CCG | 0.2% | 0.4% |
| E08000019 | Sheffield | 03L | NHS Rotherham CCG | 0.4% | 0.2% |
| E08000019 | Sheffield | 03N | NHS Sheffield CCG | 98.5% | 99.1% |
| E06000051 | Shropshire | 05F | NHS Herefordshire CCG | 0.4% | 0.3% |
| E06000051 | Shropshire | 05G | NHS North Staffordshire CCG | 0.5% | 0.3% |
| E06000051 | Shropshire | 05N | NHS Shropshire CCG | 96.7% | 95.4% |
| E06000051 | Shropshire | 01R | NHS South Cheshire CCG | 0.4% | 0.3% |
| E06000051 | Shropshire | 05Q | NHS South East Staffs and Seisdon Peninsular CCG | 1.2% | 0.9% |
| E06000051 | Shropshire | 05T | NHS South Worcestershire CCG | 1.0% | 1.0% |
| E06000051 | Shropshire | 05X | NHS Telford and Wrekin CCG | 2.3% | 1.4% |
| E06000051 | Shropshire | 02F | NHS West Cheshire CCG | 0.1% | 0.1% |
| E06000051 | Shropshire | 06D | NHS Wyre Forest CCG | 0.8% | 0.3% |
| E06000039 | Slough | 14Y | NHS Buckinghamshire CCG | 1.8% | 6.2% |
| E06000039 | Slough | 07W | NHS Earling CCG | 0.0% | 0.1% |
| E06000039 | Slough | 15D 08G | NHS East Berkshire CCG NHS Hillingdon CCG | 33.8% | 93.4% |
| E06000039 E06000039 | Slough Slough | 07Y | NHS Hounslow CCG | 0.0% | 0.1% |
| E06000039 | Slough | 09Y | NHS North West Surrey CCG | 0.0% | 0.1% |
| E08000029 | Solihull | 15E | NHS Birmingham and Solihull CCG | 17.0% | 98.9% |
| E08000029 | Solihull | 05A | NHS Coventry and Rugby CCG | 0.0% | 0.1% |
| E08000029 | Solihull | 05J | NHS Redditch and Bromsgrove CCG | 0.4% | 0.3% |
| E08000029 | Solihull | 05L | NHS Sandwell and West Birmingham CCG | 0.0% | 0.1% |
| E08000029 | Solihull | 05R | NHS South Warwickshire CCG | 0.4% | 0.4% |
| E08000029 | Solihull | 05H | NHS Warwickshire North CCG | 0.2% | 0.2% |
| E10000027 | Somerset | 11E | NHS Bath and North East Somerset CCG | 3.1% | 1.1% |
| E10000027 | Somerset | 15C | NHS Bristol, North Somerset and South Gloucestershire CCG | 0.2% | 0.3% |
| E10000027 | Somerset | 15N | NHS Devon CCG | 0.2% | 0.5% |
| E10000027 | Somerset | 11J | NHS Dorset CCG | 0.5% | 0.7% |
| E10000027 | Somerset | 11X | NHS Somerset CCG | 98.5% | 97.3% |
| E10000027 | Somerset | 99N | NHS Wiltshire CCG | 0.1% | 0.1% |
| E06000025 | South Gloucestershire | 11E | NHS Bath and North East Somerset CCG | 0.8% | 0.6% |
| E06000025 | South Gloucestershire | 15C | NHS Bristol, North Somerset and South Gloucestershire CCG | 28.2% | 97.5% |
| E06000025 | South Gloucestershire | 11M | NHS Gloucestershire CCG | 0.8% | 1.8% |
| E06000025 | South Gloucestershire | 99N | NHS Wiltshire CCG | 0.0% | 0.1% |
| E08000023 | South Tyneside | 13T | NHS Newcastle Gateshead CCG | 0.0% | 0.2% |
| E08000023 | South Tyneside | 00N | NHS South Tyneside CCG | 99.2% | 99.2% |
| E08000023 | South Tyneside | 00P | NHS Sunderland CCG | 0.3% | 0.6% |
| E06000045 | Southampton | 10X | NHS Southampton CCG | 94.9% | 99.5% |
| E06000045 | Southampton | 11A | NHS West Hampshire CCG | 0.2% | 0.5% |
| E06000033 | Southend on Sea | 99F 99G | NHS Castle Point and Rochford CCG NHS Southend CCG | 4.8% 96.7% | 4.7% 95.3% |
| E06000033 | Southend-on-Sea | | NHS Camden CCG | | |
| E09000028 E09000028 | Southwark Southwark | 07R 09A | NHS Central London (Westminster) CCG | 0.3% 2.5% | 0.3% 1.6% |
| E09000028 | Southwark | 08C | NHS Hammersmith and Fulham CCG | 0.7% | 0.5% |
| E09000028 | Southwark | 08K | NHS Lambeth CCG | 6.6% | 7.7% |
| E09000028 | Southwark | 08L | NHS Lewisham CCG | 2.1% | 2.0% |
| E09000028 | Southwark | 08Q | NHS Southwark CCG | 94.1% | 87.9% |
| E09000028 | Southwark | 08X | NHS Wandsworth CCG | 0.1% | 0.1% |
| E08000013 | St. Helens | 01F | NHS Halton CCG | 0.2% | 0.1% |
| E08000013 | St. Helens | 01J | NHS Knowsley CCG | 2.6% | 2.3% |
| E08000013 | St. Helens | 01X | NHS St Helens CCG | 91.2% | 96.3% |
| E08000013 | St. Helens | 02E | NHS Warrington CCG | 0.1% | 0.1% |
| E08000013 | St. Helens | 02H | NHS Wigan Borough CCG | 0.7% | 1.2% |
| E10000028 | Staffordshire | 15E | NHS Birmingham and Solihull CCG | 0.3% | 0.4% |
| E10000028 | Staffordshire | 04Y | NHS Cannock Chase CCG | 99.3% | 14.9% |
| E10000028 | Staffordshire | 15M | NHS Derby and Derbyshire CCG | 0.5% | 0.5% |
| E10000028 | Staffordshire | 05C | NHS Dudley CCG | 1.4% | 0.5% |
| E10000028 | Staffordshire | 05D | NHS East Staffordshire CCG | 92.1% | 14.7% |
| E10000028 | Staffordshire | 01C | NHS Eastern Cheshire CCG | 0.6% | 0.1% |
| E10000028 | Staffordshire | 05G | NHS North Staffordshire CCG | 95.1% | 23.4% |
| E10000028 | Staffordshire | 05N | NHS Shropshire CCG | 1.0% | 0.3% |
| E10000028 | Staffordshire | 01R | NHS South Cheshire CCG | 0.5% | 0.1% |
| E10000028 | Staffordshire | 05Q | NHS South East Staffs and Seisdon Peninsular CCG | 96.2% | 23.6% |
| E10000028 | Staffordshire Staffordshire | 05V | NHS Stafford and Surrounds CCG | 99.5% | 16.7% |
| E10000028 E10000028 | Staffordshire Staffordshire | 05W 05X | NHS Stoke on Trent CCG NHS Telford and Wrekin CCG | 8.8% | 2.9% 0.2% |
| E10000028 | Staffordshire | 05X 05Y | NHS Walsall CCG | 1.0% | 0.2% |
| E10000028 | Staffordshire | 05Y 05H | NHS Warwickshire North CCG | 1.1% | 0.5% |
| E10000028 | Staffordshire | 06A | NHS Wolverhampton CCG | 2.6% | 0.2% |
| E10000028 | Staffordshire | 06D | NHS Wyre Forest CCG | 0.2% | 0.0% |
| E08000007 | Stockport | 01C | NHS Eastern Cheshire CCG | 1.6% | 1.1% |
| E08000007 | Stockport | 14L | NHS Manchester CCG | 1.1% | 2.2% |
| E08000007 | Stockport | 01W | NHS Stockport CCG | 94.9% | 96.5% |
| E08000007 | Stockport | 01Y | NHS Tameside and Glossop CCG | 0.2% | 0.2% |
| E06000007 | Stockton-on-Tees | 00C | NHS Darlington CCG | 0.4% | 0.2% |
| | | 00D | NHS Durham Dales, Easington and Sedgefield CCG | 0.4% | 0.6% |
| E06000004 | Stockton-on-Tees | UUD | INTO DUI Halli Dales, Easington and Seugeneid CCG | | |
| E06000004 E06000004 | Stockton-on-Tees Stockton-on-Tees | 03D | NHS Hambleton, Richmondshire and Whitby CCG | 0.1% | 0.1% |
| | | | | | |

| E06000021 | Stoke-on-Trent | 05G | NHS North Staffordshire CCG | 3.3% | 2.7% |
|--|--|---|--|--|--|
| E06000021 | Stoke-on-Trent | 05V | NHS Stafford and Surrounds CCG | 0.5% | 0.3% |
| E06000021 | Stoke-on-Trent | 05W | NHS Stoke on Trent CCG | 91.2% | 97.1% |
| E10000029 | Suffolk | 06H | NHS Cambridgeshire and Peterborough CCG | 0.2% | 0.2% |
| E10000029 | Suffolk | 06M | NHS Great Yarmouth and Waveney CCG | 52.3% | 16.3% |
| E10000029 | Suffolk | 06L | NHS Ipswich and East Suffolk CCG | 99.6% | 52.9% |
| E10000029 | Suffolk | 06T | NHS North East Essex CCG | 1.4% | 0.6% |
| E10000029 E10000029 | Suffolk Suffolk | 06Y 07H | NHS South Norfolk CCG NHS West Essex CCG | 1.1% 0.1% | 0.3% |
| E10000029 | Suffolk | 07H | NHS West Suffolk CCG | 91.1% | 29.7% |
| E08000024 | Sunderland | 00D | NHS Durham Dales, Easington and Sedgefield CCG | 0.9% | 0.9% |
| E08000024 | Sunderland | 13T | NHS Newcastle Gateshead CCG | 0.5% | 0.9% |
| E08000024 | Sunderland | 00J | NHS North Durham CCG | 2.2% | 1.9% |
| E08000024 | Sunderland | 00N | NHS South Tyneside CCG | 0.5% | 0.3% |
| E08000024 | Sunderland | 00P | NHS Sunderland CCG | 98.5% | 96.0% |
| E10000030 | Surrey | 07Q | NHS Bromley CCG | 0.4% | 0.1% |
| E10000030 | Surrey | 09G | NHS Coastal West Sussex CCG | 0.2% | 0.0% |
| E10000030 | Surrey | 09H | NHS Crawley CCG | 6.6% | 0.7% |
| E10000030 | Surrey | 07V | NHS Croydon CCG | 1.3% | 0.4% |
| E10000030 | Surrey | 15D | NHS East Berkshire CCG | 3.4% | 1.2% |
| E10000030 | Surrey | 09L | NHS East Surrey CCG | 96.6% | 14.1% |
| E10000030 | Surrey | 09N | NHS Guildford and Waverley CCG | 94.0% | 16.9% |
| E10000030 | Surrey | 09X | NHS Horsham and Mid Sussex CCG | 1.5% | 0.3% |
| E10000030 | Surrey | 07Y | NHS Hounslow CCG | 0.7% | 0.2% |
| E10000030 | Surrey | 08J | NHS Kingston CCG | 4.5% | 0.7% |
| E10000030 E10000030 | Surrey | 99M | NHS Merton CCG NHS North East Hampshire and Farnham CCG | 0.3% 23.0% | 0.0% 4.2% |
| E10000030 | Surrey | 10J | NHS North Hampshire CCG | 0.1% | 0.0% |
| E10000030 | Surrey | 09Y | NHS North West Surrey CCG | 99.4% | 29.5% |
| E10000030 | Surrey | 08P | NHS Richmond CCG | 0.7% | 0.1% |
| E10000030 | Surrey | 10V | NHS South Eastern Hampshire CCG | 0.1% | 0.1% |
| E10000030 | Surrey | 99H | NHS Surrey Downs CCG | 97.4% | 23.8% |
| E10000030 | Surrey | 10C | NHS Surrey Heath CCG | 98.9% | 7.6% |
| E10000030 | Surrey | 08T | NHS Sutton CCG | 1.2% | 0.2% |
| E10000030 | Surrey | 99J | NHS West Kent CCG | 0.2% | 0.0% |
| E09000029 | Sutton | 07V | NHS Croydon CCG | 1.0% | 1.9% |
| E09000029 | Sutton | 08J | NHS Kingston CCG | 3.5% | 3.4% |
| E09000029 | Sutton | 08K | NHS Lambeth CCG | 0.1% | 0.2% |
| E09000029 | Sutton | 08R | NHS Merton CCG | 6.3% | 6.7% |
| E09000029 | Sutton | 99H | NHS Surrey Downs CCG | 1.3% | 1.9% |
| E09000029 | Sutton | 08T | NHS Sutton CCG | 94.7% | 85.6% |
| | 2 | | | | |
| E09000029 | Sutton | 08X | NHS Wandsworth CCG | 0.2% | 0.3% |
| E06000030 | Swindon | 08X 11M | NHS Wandsworth CCG NHS Gloucestershire CCG | 0.2% 0.0% | 0.3% 0.2% |
| E06000030 E06000030 | Swindon Swindon | 08X 11M 12D | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG | 0.2% 0.0% 96.0% | 0.3% 0.2% 98.2% |
| E06000030 E06000030 E06000030 | Swindon Swindon Swindon | 08X 11M 12D 99N | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG | 0.2% 0.0% 96.0% 0.7% | 0.3% 0.2% 98.2% 1.5% |
| E06000030 E06000030 E06000030 E08000008 | Swindon Swindon Swindon Tameside | 08X 11M 12D 99N 14L | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG NHS Manchester CCG | 0.2% 0.0% 96.0% 0.7% 2.2% | 0.3% 0.2% 98.2% 1.5% 5.8% |
| E06000030 E06000030 E06000030 E08000008 E08000008 | Swindon Swindon Swindon Tameside Tameside | 08X 11M 12D 99N 14L 00Y | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG NHS Wiltshire CCG NHS Manchester CCG NHS Oldham CCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% |
| E06000030 E06000030 E06000030 E08000008 E08000008 | Swindon Swindon Swindon Tameside Tameside Tameside | 08X 11M 12D 99N 14L 00Y 01W | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG NHS Manchester CCG NHS Manchester CCG NHS Oldham CCG NHS Stockport CCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% |
| E06000030 E06000030 E06000030 E08000008 E08000008 | Swindon Swindon Swindon Tameside Tameside | 08X 11M 12D 99N 14L 00Y 01W 01Y | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG NHS Manchester CCG NHS Manchester CCG NHS Stockport CCG NHS Stockport CCG NHS Tameside and Glossop CCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% 1.8% 85.2% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% 88.0% |
| E06000030 E06000030 E06000030 E08000008 E08000008 E08000008 E08000008 | Swindon Swindon Swindon Tameside Tameside Tameside Tameside | 08X 11M 12D 99N 14L 00Y 01W | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG NHS Manchester CCG NHS Manchester CCG NHS Oldham CCG NHS Stockport CCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% |
| E06000030 E06000030 E06000030 E08000008 E08000008 E08000008 E08000008 E08000008 | Swindon Swindon Swindon Tameside Tameside Tameside Tameside Tameside Telford and Wrekin | 08X 11M 12D 99N 14L 00Y 01W 01Y | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG NHS Manchester CCG NHS Oldham CCG NHS Oldham CCG NHS Tameside and Glossop CCG NHS Shropshire CCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% 1.8% 85.2% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% 88.0% 2.9% |
| E06000030 E06000030 E06000030 E08000008 E08000008 E08000008 E08000008 E06000020 E06000020 | Swindon Swindon Swindon Tameside Tameside Tameside Tameside Tameside Telford and Wrekin Telford and Wrekin | 08X 11M 12D 99N 14L 00Y 01W 01Y 05N 05X | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG NHS Wiltshire CCG NHS Oldham CCG NHS Stockport CCG NHS Stockport CCG NHS Tameside and Glossop CCG NHS Telford and Wrekin CCCG | 0.2% 0.0% 96.0% 9.7% 2.2% 3.6% 1.8% 85.2% 1.8% 96.7% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% 88.0% 2.9% 97.1% |
| E06000030 E06000030 E06000030 E08000008 E08000008 E08000008 E08000008 E06000020 E06000020 | Swindon Swindon Swindon Tameside Tameside Tameside Tameside Tameside Tameside Tameside Tameside Telford and Wrekin Telford and Wrekin | 08X 11M 12D 99N 14L 00Y 01W 01Y 05N 05X 07L | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Witshire CCG NHS Witshire CCG NHS Oldham CCG NHS Oldham CCG NHS Stockport CCG NHS Tameside and Glossop CCG NHS Shropshire CCG NHS Telford and Wrekin CCG NHS Barking and Dagenham CCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% 1.8% 85.2% 1.8% 96.7% 0.3% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% 88.0% 2.9% 97.1% |
| E06000030 E06000030 E06000030 E08000008 E08000008 E08000008 E08000008 E060000020 E06000020 E06000034 E06000034 | Swindon Swindon Swindon Tameside Tameside Tameside Tameside Telford and Wrekin Telford and Wrekin Thurrock Thurrock | 08X 11M 12D 99N 14L 00Y 01W 01Y 05N 05X 07L | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Witshire CCG NHS Witshire CCG NHS Oldham CCG NHS Oldham CCG NHS Stockport CCG NHS Tameside and Glossop CCG NHS Shropshire CCG NHS Felford and Wrekin CCG NHS Basildon and Brentwood CCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% 1.8% 85.2% 1.8% 96.7% 0.3% 0.2% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% 88.0% 2.9% 97.1% 0.3% |
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| E06000030 E06000030 E06000030 E08000008 E08000008 E08000008 E08000008 E06000020 E06000020 E06000034 E06000034 E06000034 E06000034 E06000034 E06000034 | Swindon Swindon Swindon Swindon Tameside Tameside Tameside Tameside Telford and Wrekin Telford and Wrekin Thurrock Thurrock Thurrock Thurrock Torbay Tower Hamlets | 08X 11M 12D 99N 14L 00Y 01W 01Y 05N 05X 07L 99E 08F 07G 15N 07R | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG NHS Wiltshire CCG NHS Wiltshire CCG NHS Oldham CCG NHS Stockport CCG NHS Stockport CCG NHS Tameside and Glossop CCG NHS Telford and Wrekin CCG NHS Barking and Dagenham CCG NHS Basildon and Brentwood CCG NHS Havering CCG NHS Havering CCG NHS Thurrock CCG NHS Devon CCCG NHS Devon CCCG NHS Devon CCCG NHS Devon CCCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% 1.8% 85.2% 1.8% 96.7% 0.3% 0.2% 98.5% 11.7% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% 88.0% 2.7.1% 0.3% 0.3% 0.4% 99.0% 100.0% |
| E06000030 E06000030 E06000030 E08000008 E08000008 E08000008 E08000008 E06000020 E06000020 E06000034 E06000034 E06000034 E06000034 E06000034 E06000034 E06000034 | Swindon Swindon Swindon Tameside Tameside Tameside Tameside Telford and Wrekin Telford and Wrekin Thurrock Thurrock Thurrock Thurrock Torbay Tower Hamlets Tower Hamlets | 08X 11M 12D 99N 14L 00Y 01W 01Y 05N 05X 07L 99E 08F 07G 15N 07R | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Witshire CCG NHS Witshire CCG NHS Witshire CCG NHS Oldham CCG NHS Stockport CCG NHS Stockport CCG NHS Tameside and Glossop CCG NHS Telford and Wrekin CCG NHS Berking and Dagenham CCG NHS Basildon and Brentwood CCG NHS Havering CCG NHS Havering CCG NHS Thurrock CCG NHS Devon CCCG NHS Camden CCCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% 1.8% 85.2% 1.8% 96.7% 0.3% 0.2% 1.2% 1.1.7% 1.1.7% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% 88.0% 2.9% 97.1% 0.3% 0.3% 0.4% 99.0% 100.0% |
| E06000030 E06000030 E06000030 E08000008 E08000008 E08000008 E08000020 E06000020 E06000020 E06000034 E06000034 E06000034 E06000034 E06000034 E06000034 E06000034 E06000034 | Swindon Swindon Swindon Swindon Tameside Tameside Tameside Tameside Telford and Wrekin Telford and Wrekin Thurrock Thurrock Thurrock Torbay Tower Hamlets Tower Hamlets Tower Hamlets | 08X 11M 12D 99N 14L 00Y 01W 01Y 05N 05X 07L 99E 08F 07G 15N 07R 09A | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Witshire CCG NHS Witshire CCG NHS Manchester CCG NHS Manchester CCG NHS Stockport CCG NHS Stockport CCG NHS Tameside and Glossop CCG NHS Tameside and Glossop CCG NHS Shropshire CCG NHS Shropshire CCG NHS Barking and Dagenham CCG NHS Basildon and Brentwood CCG NHS Havering CCG NHS Thurrock CCG NHS Thurrock CCG NHS Devon CCG NHS Camden CCG NHS Camden CCG NHS Camden CCG NHS Central London (Westminster) CCG NHS City and Hackney CCG | 0.2% 0.0% 96.0% 0.7% 2.2% 3.6% 1.8% 85.2% 1.8% 96.7% 0.3% 0.2% 1.2% 98.5% 11.7% 1.1% 0.5% 0.9% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% 88.0% 97.1% 0.3% 0.4% 99.0% 100.0% 0.9% 0.9% |
| E06000030 E06000030 E06000030 E08000008 E08000008 E08000008 E06000020 E06000020 E06000034 E06000034 E06000034 E06000027 E09000030 E09000030 E09000030 | Swindon Swindon Swindon Tameside Tameside Tameside Tameside Telford and Wrekin Telford and Wrekin Thurrock Thurrock Thurrock Torbay Tower Hamlets Tower Hamlets Tower Hamlets Tower Hamlets Tower Hamlets | 08X 11M 12D 99N 14L 00Y 01W 01Y 05N 05X 07L 99E 08F 07G 15N 07R 09A 07T | NHS Wandsworth CCG NHS Gloucestershire CCG NHS Swindon CCG NHS Wiltshire CCG NHS Wiltshire CCG NHS Wiltshire CCG NHS Oldham CCG NHS Stockport CCG NHS Stockport CCG NHS Tameside and Glossop CCG NHS Tameside and Glossop CCG NHS Telford and Wrekin CCG NHS Barking and Dagenham CCG NHS Barking and Dagenham CCG NHS Basildon and Brentwood CCG NHS Havering CCG NHS Thurrock CCG NHS Devon CCG NHS Command CCG | 0.2% 0.0% 96.0% 96.0% 2.2% 3.6% 1.8% 85.2% 1.8% 96.7% 0.3% 0.2% 92.5% 11.7% 1.1% 0.5% 0.9% 0.8% | 0.3% 0.2% 98.2% 1.5% 5.8% 3.9% 2.3% 88.0% 97.1% 0.3% 0.3% 0.4% 99.0% 100.0% 0.9% 0.5% |
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| E09000032 | Wandsworth | 09A | NHS Central London (Westminster) CCG | 0.9% | 0.6% |
|------------------------|------------------------|------------|---|---------------|--------|
| E09000032 | Wandsworth | 08C | NHS Hammersmith and Fulham CCG | 1.0% | 0.6% |
| E09000032 | Wandsworth | 08J | NHS Kingston CCG | 0.1% | 0.0% |
| E09000032 | Wandsworth | 08K | NHS Lambeth CCG | 3.2% | 3.5% |
| E09000032 | Wandsworth | 08R | NHS Merton CCG | 2.8% | 1.6% |
| E09000032 | Wandsworth | 08P | NHS Richmond CCG | 1.3% | 0.7% |
| E09000032 | Wandsworth | 08X | NHS Wandsworth CCG | 88.3% | 92.6% |
| E09000032 | Wandsworth | 08Y | NHS West London (K&C & QPP) CCG | 0.7% | 0.4% |
| E06000007 | Warrington | 01F | NHS Halton CCG | 0.3% | 0.2% |
| E06000007 | Warrington | 01G | NHS Salford CCG | 0.5% | 0.6% |
| E06000007 | Warrington | 01X | NHS St Helens CCG | 2.2% | 2.0% |
| E06000007 | Warrington | 02E | NHS Warrington CCG | 97.6% | 97.0% |
| E06000007 | Warrington | 02H | NHS Wigan Borough CCG | 0.2% | 0.2% |
| E10000031 | Warwickshire | 15E | NHS Birmingham and Solihull CCG | 0.2% | 0.5% |
| E10000031 | Warwickshire | 05A | NHS Coventry and Rugby CCG | 25.2% | 21.5% |
| E10000031 | Warwickshire | 11M | NHS Gloucestershire CCG | 0.2% | 0.2% |
| E10000031 | Warwickshire | 04G | NHS Nene CCG | 0.2% | 0.2% |
| E10000031 | Warwickshire | 10Q | NHS Oxfordshire CCG | 0.3% | 0.3% |
| E10000031 | Warwickshire | 05J | NHS Redditch and Bromsgrove CCG | 0.7% | 0.2% |
| E10000031 | Warwickshire | 05Q | NHS South East Staffs and Seisdon Peninsular CCG | 0.8% | 0.3% |
| E10000031 | Warwickshire | 05R | NHS South Warwickshire CCG | 96.1% | 45.8% |
| E10000031 | Warwickshire | 05H | NHS Warwickshire North CCG | 96.7% | 30.7% |
| E10000031 | Warwickshire | 04V | NHS West Leicestershire CCG | 0.5% | 0.3% |
| E06000037 | West Berkshire | 15A | NHS Berkshire West CCG | 30.0% | 97.6% |
| E06000037 | West Berkshire | 10J | NHS North Hampshire CCG | 0.7% | 0.9% |
| E06000037 | West Berkshire | 10Q | NHS Oxfordshire CCG | 0.2% | 1.1% |
| E06000037 | West Berkshire | 99N | NHS Wiltshire CCG | 0.1% | 0.4% |
| E10000032 | West Sussex | 09D | NHS Brighton and Hove CCG | 1.1% | 0.4% |
| E10000032 | West Sussex | 09G | NHS Coastal West Sussex CCG | 99.5% | 57.5% |
| E10000032 | West Sussex | 09H | NHS Crawley CCG | 93.4% | 14.0% |
| E10000032 | West Sussex | 09L | NHS East Surrey CCG | 0.3% | 0.0% |
| E10000032 | West Sussex | 09N | NHS Guildford and Waverley CCG | 3.1% | 0.8% |
| E10000032 | West Sussex | 99K | NHS High Weald Lewes Havens CCG | 1.1% | 0.2% |
| E10000032 | West Sussex | 09X | NHS Horsham and Mid Sussex CCG | 95.7% | 25.9% |
| E10000032 | West Sussex | 10V | NHS South Eastern Hampshire CCG | 4.1% | 1.0% |
| E10000032 | West Sussex | 99H | NHS Surrey Downs CCG | 0.6% | 0.2% |
| E09000033 | Westminster | 07P | NHS Brent CCG | 1.3% | 2.0% |
| E09000033 | Westminster | 07R | NHS Camden CCG | 3.0% | 3.4% |
| E09000033 | Westminster | 09A | NHS Central London (Westminster) CCG | 79.3% | 71.3% |
| E09000033 | Westminster | 08C | NHS Hammersmith and Fulham CCG | 0.6% | 0.6% |
| E09000033 | Westminster | 08K | NHS Lambeth CCG | 0.1% | 0.2% |
| E09000033 | Westminster | 08Y | NHS West London (K&C & QPP) CCG | 23.1% | 22.6% |
| E08000010 | Wigan | 00T | NHS Bolton CCG | 0.2% | 0.1% |
| E08000010 | Wigan | 01G | NHS Salford CCG | 0.8% | 0.6% |
| E08000010 | Wigan | 01X | NHS St Helens CCG | 3.8% | 2.2% |
| E08000010 | Wigan | 02E | NHS Warrington CCG | 0.4% | 0.2% |
| E08000010 | Wigan | 02G | NHS West Lancashire CCG | 2.8% | 1.0% |
| E08000010 | Wigan | 02H | NHS Wigan Borough CCG | 96.7% | 95.7% |
| E06000054 | Wiltshire | 11E | NHS Bath and North East Somerset CCG | 0.9% | 0.4% |
| E06000054 | Wiltshire | 15A | NHS Berkshire West CCG | 0.2% | 0.2% |
| E06000054 | Wiltshire | 15C | NHS Bristol, North Somerset and South Gloucestershire CCG | 0.2% | 0.5% |
| E06000054 | Wiltshire | 11J | NHS Dorset CCG | 0.3% | 0.4% |
| E06000054 | Wiltshire | 11M | NHS Gloucestershire CCG | 0.4% | 0.5% |
| E06000054 | Wiltshire | 11X | NHS Somerset CCG | 0.3% | 0.4% |
| E06000054 | Wiltshire | 12D | NHS Swindon CCG | 1.3% | 0.6% |
| E06000054 | Wiltshire | 11A | NHS West Hampshire CCG | 0.1% | 0.2% |
| E06000054 | Wiltshire | 99N | NHS Wiltshire CCG | 96.7% | 96.8% |
| E06000040 | Windsor and Maidenhead | 15A | NHS Berkshire West CCG | 0.4% | 1.3% |
| E06000040 | Windsor and Maidenhead | 14Y | NHS Buckinghamshire CCG | 0.3% | 1.1% |
| E06000040 | Windsor and Maidenhead | 15D | NHS East Berkshire CCG | 34.1% | 96.9% |
| E06000040 | Windsor and Maidenhead | 09Y | NHS North West Surrey CCG | 0.2% | 0.5% |
| E06000040 | Windsor and Maidenhead | 10Q | NHS Oxfordshire CCG | 0.0% | 0.2% |
| E06000040 | Windsor and Maidenhead | 10C | NHS Surrey Heath CCG | 0.1% | 0.0% |
| E08000015 | Wirral | 02F | NHS West Cheshire CCG | 0.4% | 0.3% |
| E08000015 | Wirral | 12F | NHS Wirral CCG | 99.7% | 99.7% |
| E06000041 | Wokingham | 15A | NHS Berkshire West CCG | 31.5% | 97.0% |
| E06000041 | Wokingham | 15D | NHS East Berkshire CCG | 1.0% | 2.6% |
| E06000041 | Wokingham | 10Q | NHS Oxfordshire CCG | 0.1% | 0.4% |
| E08000031 | Wolverhampton | 05C | NHS Dudley CCG | 1.3% | 1.5% |
| E08000031 | Wolverhampton | 05L | NHS Sandwell and West Birmingham CCG | 0.1% | 0.3% |
| E08000031 | Wolverhampton | 05Q | NHS South East Staffs and Seisdon Peninsular CCG | 1.8% | 1.4% |
| E08000031 | Wolverhampton | 05Y | NHS Walsall CCG | 3.4% | 3.5% |
| E08000031 | Wolverhampton | 06A | NHS Wolverhampton CCG | 93.8% | 93.4% |
| E10000034 | Worcestershire | 15E | NHS Birmingham and Solihull CCG | 0.9% | 2.0% |
| E10000034 | Worcestershire | 05C | NHS Dudley CCG | 0.7% | 0.4% |
| E10000034 | Worcestershire | 11M | NHS Gloucestershire CCG | 0.5% | 0.6% |
| E10000034 | Worcestershire | 05F | NHS Herefordshire CCG | 0.9% | 0.3% |
| E10000034 | Worcestershire | 05J | NHS Redditch and Bromsgrove CCG | 95.8% | 27.7% |
| E10000034 | Worcestershire | 05N | NHS Shropshire CCG | 0.3% | 0.1% |
| E10000034 | Worcestershire | 05R | NHS South Warwickshire CCG | 2.3% | 1.1% |
| E10000034 | Worcestershire | 05T | NHS South Worcestershire CCG | 97.2% | 49.3% |
| | | | | | 18.6% |
| E10000034 | Worcestershire | 06D | NHS Wyre Forest CCG | 98.3% | 10.070 |
| E10000034 E06000014 | Worcestershire York | 06D 03E | NHS Wyre Forest CCG NHS Harrogate and Rural District CCG | 98.3% 0.2% | 0.1% |
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